

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Fw: Travel request for (b) (6) (Storm Damages in (b)(7)(E)  
**Date:** Tuesday, September 10, 2013 8:03:33 PM  
**Attachments:** [P1000703.JPG](#)  
[P1000704.JPG](#)  
[P1000705.JPG](#)  
[P1000706.JPG](#)  
[P1000707.JPG](#)  
[P1000708.JPG](#)  
[P1000709.JPG](#)  
[P1000710.JPG](#)

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Sir,

I request your approval for (b) (6), (b) (7)(C) to travel to YUM to assess the (b)(7)(E) fence to help determine how best to stabilize the fence (ref to attached pics) and to travel to TCA for several actions previously identified by (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C). I believe that both Sector requirements can be achieved in one week's travel, preferably next week with YUM as the first priority.

(b) (6), (b) (7)(C) please confirm your availability for the travel.

Thanks,

(b) (6), (b) (7)(C)

Sent from my Blackberry, please excuse any typographical errors

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, September 09, 2013 05:16 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Storm Damages in (b)(7)(E)

(b) (6), (b) (7)(C)

Just got back from (b)(7)(E) and meeting with BOR. Please see attached photos for current issues we are addressing.

Recap: over the last couple of weeks we have had major thunder storms and high levels of rain fall. (b)(7)(E) a section of fence is in need of our attention and I would like to engage (b) (6) on this issue for possible corrective actions, and we had a Lightning strike to the Fence (b)(7)(E). As discussed over the phone I will be working these repairs through our GAP contract.

(b) (6), (b) (7)(C)

Please take a look at the photos, as you may already know I have several ways to skin this cat already thought of however I would like to huddle up with you to discuss them before we engage. We will need to come to a consensus as soon as possible as the photos don't do it justice (b)(7)(E)

(b)(7)(E)

(b)(7)(E) Please call me when you can so we can discuss further and present (b)(7)(E) with our best options for corrective action. Thanks!

Peas and Carrots my Friend!

*Respectfully,*

(b) (6), (b) (7)(C)

*Program Manager T.I M/R*

*Program Management Office*

*Facilities Management and Engineering*

*Yuma & El Centro Sectors*

*Office:* (b) (6), (b) (7)(C)

*Cell:* (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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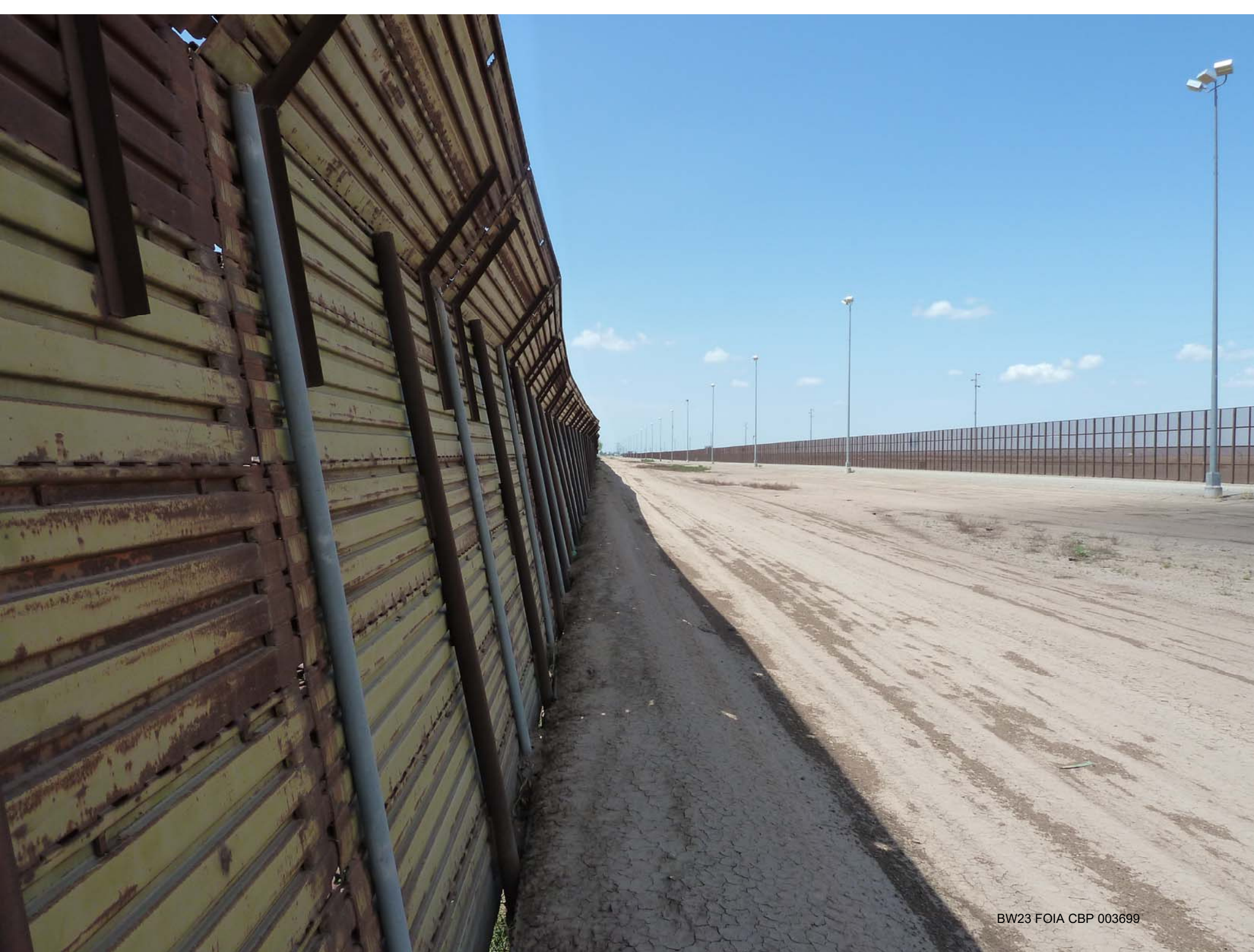






























**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 27 Mar 2014 (b) (6), (b) (7)(C)  
**Date:** Tuesday, April 01, 2014 5:03:34 PM

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Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services Division  
Acting Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, March 26, 2014 11:19 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 27 Mar 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Changes from the last update are in red.

### Hot Issues

### Major Efforts

- K-1B Construction
  - Performed site visit on 5 Feb
  - Provided engineering review comments for gates electrical submittal on 11 Feb
  - Final gates submittal may be received this week, according contractor during weekly construction meeting. Now estimated by ktr to be delivered at end of March.
- Canal Crossings
  - Performed plan-in-hand site visit on 6 Feb; addressed minor changes in site conditions with USACE engineer.
  - 100% Revised RFP package received 25 Feb for review. Review completed 5 Mar.
- RGV Gates, Phase 1 (42 gates)
  - All gates now are available for Sector to use.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b) (6) Ramp
    - Will widen (b)(7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Final design received 29 Jan 2014
    - (b) (6), (b) (7)(C) submitted TXDOT permit to local office. Approval is expected to be received in a couple weeks. Requested update 19 Mar.
    - (b) (6), (b) (7)(C) requested cost estimate from Primus, for (b) (6) Ramp and (b) (6), (b) (7)(C) Gap



#### Closure.

- (b) (6), (b) (7)(C) Gap Closure estimate needed by (b) (6), (b) (7)(C) in order to source D&D funds.
- Primus estimates received. (b) (6), (b) (7)(C) is working with Primus to reassess their estimated (b) (6), (b) (7)(C) Gap Closure cost. (b) (5)
- Per (b) (6), (b) (7)(C), a PRD will be needed for (b) (6) Ramp – (b) (6), (b) (7)(C) is working it.
- (b) (6), (b) (7)(C) advised that IBWC has levee work planned that we'll need to schedule around. Will follow up with IBWC.
  - IBWC will work in (b)(7)(E) area in mid to late May.
  - Will track to assure no conflict with their contractor.
  - Requested confirmation from IBWC PM that any work we accomplish before their work will not need to be reworked by CBP (25 Feb)
  - (b) (6), (b) (7)(C) advised on 13 Mar that (b) (6), (b) (7)(C) also is concerned about impact of USIBWC levee raising on our ramp, and his ability to navigate it. I will review Reach 4 drawings to assess the issue.
    - Levee will not be raised or widened towards the land side, so there should be no impact. This was confirmed with IBWC on 17 Mar.
- Landowner training
  - Sector prepares a weekly training report that helps to bring focus on this issue. A report was provided last week, and forwarded to the IPT team.
  - FTB is fully trained
  - BRV is fully trained except for 4 landowners
  - MCS is fully trained except for 7 emergency responders
  - HRL is partially trained
  - Per Sector 20 March update, WSL is still making significant progress in agent/landowner/emergency responder training.
- Warranty management (2 year warranty)
  - Rodents in the controller cabinet are a significant issue. Ultrasonic emitters have been installed in controller cabinets.
    - (b) (5)
    - (b) (5)
  - We've had two rodent incursions into operators with the EVAC repellant packets. Mfr was contacted and is sending 48 packets gratis; he is concerned about how fresh the ones were that we used.
  - Primus will put two in each operator where prior rodent issues occurred per mfr recommendation.
  - (b) (5)
  - Conference call held with USACE, (b) (6), (b) (7)(C) and myself on 17 Mar.
    - (b) (6), (b) (7)(C) will check with Weston on whether Primus can do the recommended closure work on the operators. If not, we'll need to arrange funding for a mod.
      - Doorking is sending an engineer next week (31 Mar), who will provide materials and procedure for closing gaps in the



operator cabinets, at no cost. He will train Primus, who will do the work.

- (b) (6), (b) (7)(E) will check on whether Primus feels qualified to rewire the operator at (b)(7)(E) if it's determined to be non-warranty.
- (b) (6), (b) (7)(E) will research background on (b)(7)(E) with Primus & Weston.
- A call was held 19 Mar with government team to review how we assess warranty vs. non-warranty work, to assure that process is effective and clear to those involved.
- A call was held with Weston on 25 Mar regarding CBP execution of non-warranty work. Weston will:

(b) (5)

- After conference call on 28 Jan with USACE COR, (b) (6), (b) (7)(C) and myself, the COR requested a plan from Weston to meet contract requirements for response to warranty requests.
  - Weston sent a letter dated 20 Feb to USACE requesting direction in handling work they believe is non-warranty, which is learned after they evaluate referred warranty items. Categories identified are vandalism, rodent-caused damage, improper maintenance/troubleshooting, and improper diagnosis.
    - Meeting held 21 Feb with USACE to discuss. BPFTI will review and provide feedback to (b) (6), (b) (7)(C) to assist in USACE response.
    - USACE advised in a 3 Mar meeting that they are preparing a response to Weston's letter.
    - Meeting held 4 Mar with USACE & Weston to discuss procedural issues other than those to be addressed in USACE's letter.
    - USACE COR has submitted proposed response letter to CO for review. Requested update 26 Mar.
  - Design Delay Claim letter dated 5 Nov 2013 received from Weston; requests \$ (b) (5) for delays from "inappropriate design review comments" and "refusal to fast track" the design process.
    - Weston sent letter 9 Dec 2013 requesting release of LD's.
      - USACE response letter was sent 22 Jan, copy provided to BPFTI management same day.
    - I provided claim review comments to USACE on 9 Dec.
    - USACE CO denied the claim in total on 14 March. Weston has 90 days to dispute the decision to ASBCA, or 1 year to dispute it to COFC.
  - Risk assessment validated in FITT for RGV Gates 25 Mar 2014
- ECSO Round V & CBP Gap Filler Contracts – will need to work transition to CTIMR for WA#2 with ECSO
  - Gap Filler contracts for TCA and YUM are good thru 31 March except for TCA Roads, whose option expires in mid-March.
  - Gap Filler tracking spreadsheet provided to (b) (6), (b) (7)(C) 26 Feb to assist in tracking contracts to be transitioned.
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun
- LCCE Development for Budget Assessment
  - Working with (b) (6), (b) (7)(C) to review existing estimates and make recommended



adjustments, prior to next budget cycle. Compilation of cost data from USACE "interim" contracts and gap filler contracts is 98% complete, with average costs developed for each bucket for each Sector.

- Available CTIMR cost data compiled and incorporated.
- Meeting with (b) (6), (b) (7)(C) held Monday, 28 Jan, to review estimate.
  - (b) (6), (b) (7)(C) will have overall responsibility of the LCCE
  - Meeting with (b) (6), (b) (7)(C) held 30 January 2014
    - (b) (6), (b) (7)(C) are working invoices vs. CTIMR in WMS, and will consolidate data.
    - (b) (6), (b) (7)(C) will work roads estimate.
      - Received breakdown of acquired vs. licensed roads from (b) (6), (b) (5)
  - Estimate for completion estimated as end of March..
- Meeting with (b) (6), (b) (7)(C) held 18 Feb, with updated product from (b) (6), (b) (7)(C).
  - (b) (6), (b) (7)(C) are satisfied with it for their purposes, so this action is closed.
  - However, (b) (6), (b) (7)(C) and (b) (5)
- Also, (b) (6), (b) (7)(C) would like the data sorted by Sector and bucket for assessing CTIMR budgets.
- Attended a meeting with (b) (6), (b) (7)(C) & her folks on 8 March to discuss the way forward on separating owned and operational requirements (esp. roads), including terminology that may better describe (b) (6), (b) (7)(C) intent. A plan was developed and will be managed by (b) (6), (b) (7)(C)

## Good News

## Concerns

- EPT MOA for Vega Mowing
  - Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - Meeting to discuss comments held 25 Oct
  - Final draft completed coordination and was sent to USIBWC for initial review 22 Nov.
  - (b) (6), (b) (7)(C) confirmed on 25 Nov that she requested review comments and expected them "soon". (b) (6), (b) (7)(C) will request status at monthly IBWC meeting on 9 Jan.
  - Spoke to (b) (6), (b) (7)(C) on 22 Jan and she expects to submit the MOA to management for review & comment next week.
  - Requested update from (b) (6), (b) (7)(C) 10 Feb for IBWC meeting upcoming.
- EPT MOA for Levee Road Maintenance
  - Contacted USIBWC 22 Nov; MOA now in review. (b) (6), (b) (7)(C) will request status in the IBWC meeting on 9 Jan.
  - Spoke to (b) (6), (b) (7)(C) on 22 Jan and she expects to submit the MOA to management for review & comment next week.
  - Additional revision sent to (b) (6), (b) (7)(C) 24 Feb, as recommended by (b) (6), (b) (7)(C), and coordinated with (b) (6), (b) (7)(C)
    - On 21 Mar, (b) (6), (b) (7)(C) advised that IBWC legal has made comments we need to discuss.
- Levee Road Maintenance MOA's for EPT and RGV.



(b) (5), (b)(6); (b)(7)(C)

- (b)(7)(E) MILCON, Phase 2
  - 100% engineering review comments provided 12 Feb.
  - Kick-off meeting scheduled for 8 April in RGV.
- (b)(7)(E) Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.
  - HCID#1, IBWC, HCDD#1, Sector and BPFTI were present.
  - Meeting is scheduled for 7 March with above agencies to discuss HCDD proposal for (b) (5) (b)(6), (b)(7)(C) will attend for BPFTI.
  - Per (b)(6), (b)(7)(C) USIBWC may proceed with closure project with existing CBP funds available on IAA.
  - (b)(6), (b)(7)(C) attended meeting in RGV; County provided a new plan that they intend to execute.

(b) (5)

- (b)(6), (b)(7)(C) will follow up with County on progress.
- Revegetation action is still needed. (b)(6), (b)(7)(C) will discuss with USIBWC.
- EPT – USIBWC (b)(7)(E) Project (b)(7)(E)
  - 90% design provided, but did not address impact on (b)(7)(E) constructed infrastructure, especially at (b)(7)(E) Engineering review comments provided 4 Mar.
- EPT – USIBWC (b)(7)(E) Project
  - Project design stopped at 60% in early 2012 due to lack of funding
  - USIBWC advised that funding is now available, and 90% design will be provided soon.
  - Draft MOA was shared with USIBWC to address removal/reinstallation of fencing/gates, and border security during the project.
  - Draft MOA reviewed with Sector on 27 Feb. Sent proposed revisions for review by Sector and (b)(6), (b)(7)(C) 23 Mar. Sent reminder to Sector on 26 Mar.
- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for “get backs” that resulted from the meeting.
  - Latest Update
    - Construction on both sides appears to be near completion according to the CCRMA construction manager.
    - (b)(6), (b)(7)(C), OFO PM, provided email string on 13 Jan indicating CCRMA now



(b) (5)

- Requested update from CCRMA 13 Jan, but no response yet. Also, followed up with a call, and left message with secretary. On 22 Jan CCRMA secretary advised that CCRMA Administrator (b) (6), (b) (7)(C) is out of town and she doesn't know when he'll be back.
- Provided update to (b) (6), (b) (7)(C) on 22 Jan (b) (5)
- Another email and call placed to CCRMA, but no response. (b) (6), (b) (7)(C) will follow up with them.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TXDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TXDOT approves draft EA
  - Requested update from TXDOT POC 30 Dec 2013
  - Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
    - ECSO estimates 1 Aug for delivery
    - Provided HDR (b) (6), (b) (7)(C) with PRD & status update on 6 Aug.
    - Held discussion with (b) (6) 4 Sep to review scope and reconfirm need for cost/schedule input.
    - ROM received from ECSO (b) (6), (b) (7)(C) 18 Feb.
- CTIMR Support – Area 3
  - Performed engineering site visit to various TI M&R completed and planned work with (b) (6), (b) (7)(C) on 4/5 Feb
  - Provided engineering assessment of (b) (7)(E) M&R plan on 11 Feb
    - Requested cost data for (b)(7)(E) repairs, (b) (5)
    - Reminder email sent 26 Feb, and on 14 Mar.
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – Road (b)(7)(E) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – (b)(7)(E) road
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – (b)(7)(E)
      - V&D 1272 – Retention pond
      - R&B 1273 – (b)(7)(E) proposed repairs
      - R&B 1274 – (b)(7)(E) articulated mat at LWC
  - CWP#3 review comments provided 11 Dec.
  - Received CWP #4 for review 17 Mar. Review comments provided 18 Mar. PM response received 18 Mar. Will review responses on 19 Mar. Resolved all concerns 24 Mar, but will continue working with PM on two work items:  
(b)(7)(E)
- CTIMR Support – Area 4
  - DRT.
    - Provided initial review and comments on proposed (b) (5)
    - Working with (b) (6), (b) (7)(C) on final repair approach.



- Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:
    - (b)(7)(E) Road Surface Repair.
  - Provided review comments on CWP #8 on 5 Mar.
    - Discussed with PM on 6 Mar, and sent updated comments on 12 Mar. Concerns resolved on 18 Mar.
  - (b)(7)(E) Boat Ramp Access Gate PRD – received PRD for review 5 Mar; provided engineering review comments/questions on 7 Mar. Discussed with PM on 17 Mar, was requested to mark up PRD to reflect our discussions.
- LRT
- Reviewed CWP#7 and provided comments. Comments were resolved.
  - Provided review comments on CWP #8 on 5 Mar.
  - Received response on 6 Mar, and approved plan on 12 Mar, with some concerns that we will continue to work.
  - (b)(7)(E) PRD – received 12 Mar for review; review comments provided 23 Mar.
    - Discussing need to develop policy on (b)(7)(E) with (b)(6); (b)(7)(C)
- RGV
- Participated in CWP #8 review with PM & Primus on 5 Mar, and provided engineering concerns which were resolved.
  - Boat Ramps (Top 3) – working with PM & (b)(6); (b)(7)(C) on concept
- (b) (5)
- Meeting was held on 7 Jan with WA #4 PMs and (b)(6); (b)(7)(C) to discuss various issues raised by (b)(6); (b)(7)(C). The meeting was productive, but management input may be needed to resolve some issues.
    - (b)(6); (b)(7)(C) has the lead on resolving questions she raised.
- (b) (5)
- (b)(7)(E) Boat Ramp PRD – received for review 19 Mar; provided engineering review comments 23 Mar.
  - Maintenance Roads adjacent to fencing in Cameron County
    - Working with (b)(6); (b)(7)(C) /Sector on requirements for CWP #5
    - Provided engineering guidance 16 Oct.
    - Will review all roads on 9/10 April site visit, and develop M&R plan that can be used for future Work Plans.
  - MOA for Levee Road Maintenance – Held discussion with (b)(6); (b)(7)(C) & Sector on proposed new MOA on 12 Jun. Will wait for EPT final MOA and use it as a template.
  - Visited (b)(7)(E) with (b)(6) Primus, (b)(6); (b)(7)(C) 27 Aug.
    - (b)(5)
    - Primus will begin maintenance on cable/winch/roller system.
    - Provided USACE design options to (b)(6); (b)(7)(C) meeting scheduled to discuss with Primus will be moved by (b)(6); (b)(7)(C) due to conflicts.

### Deliverables

- Gates IPT minutes and agenda prepared and sent to team members

- Provided engineering review comments to (b)(7)(E) Boat Ramp PRD
- Provided engineering review comments to (b)(7)(E) Grates PRD
- WA #3 CWP #4 – resolved engineering review comments provided 24 Mar; will continue to work with PM on two work items.
- EPT (b)(7)(E) MOA – provided proposed revisions for review by Sector on 23 Mar.

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 10 Apr 2014 (b) (6)  
**Date:** Tuesday, April 15, 2014 8:31:57 AM

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Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Division Director, RE and ENV Services Division  
Acting Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 09, 2014 9:44 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 10 Apr 2014 (b) (6)

(b) (6), (b) (7)(C)

Below are the highlights of the last week:

- RGV Gates, Phase 1 (42 gates)

(b) (5), (b) (6)

- Meeting is scheduled for Friday to discuss impact with IPT team.
- Warranty Management
  - Doorking and Primus began retrofits to address various openings that rodents can use. Retrofits are ongoing by Primus,
  - A new report of rodents eating the rodent repellant from EVAC. We will evaluate and reassess our strategy.
  - USACE CO sent response letter on Friday, 4 Apr, responding to each of 5 issues in Weston's REA for performing non-warranty work. The CO emphasized that Weston is not to proceed with any work that it deems to be not warranty. The CO also noted that Weston is responsible for the warranty management plan and the O&M manuals and needs to revise those if needed to address procedural issues it would like to change.

- (b) (5)  
S.

- (b)(7)(E) MILCON, Phase 2
  - Kick-off meeting held on 8 April in RGV.
  - FWS concerns were reviewed in the field and adjustments to the design made/distributed by USACE on 9 April.
  - Lesson learned - BOM contracts need to have all submittals reviewed and approved before the kickoff meeting, to ensure the military is in position to place orders as needed.
- (b)(7)(E) Fence Closure Project - Visited site with Heather on 8 April to review alternatives discussed by County and Irrigation District officials with (b) (6), (b) (7)(C) and IBWC.
- (b)(7)(E) Bridge – Security Requirements
  - A meeting and conference call was held 9 April with (b) (6) to discuss CCRMA plans for bridge security IAW the MOA.
    - He plans to execute bridge security (including a swing gate) thru his existing contract, with one of the subcontractors, who is located in Brownsville.
    - A conference call will be scheduled shortly to review the gate requirements. CCRMA plans to have HNTB put the final package together for fencing, lighting and the gate.
    - The US VACIS moving contract may be awarded shortly, and may take 12 weeks to complete.
    - (b) (6) also acknowledge some remaining punch list work on the facilities and will forward that info to us and (b) (6), (b) (7)(C) of FOF.
- CTIMR Support – Area 4
  - DRT.
    - (b)(7)(E) Boat Ramp Access Gate PRD – Resolution of all comments is ongoing. My last request was to review the solar panel calculations.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: FYI - Unfunded Requirements (UFR) Submission  
**Date:** Friday, May 20, 2016 8:16:50 AM  
**Attachments:** Not Responsive

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Should (b) (6), (b) (7)(C) be on this list too? (b) (5)

(b) (6), (b) (7)(C), P.E., PMP  
SME, TI Division  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C) (Preferred)  
Email: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, May 19, 2016 1:47 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: FYI - Unfunded Requirements (UFR) Submission

Please see below and attached. If you have a UFR please be ready to address documentation if funding shows up.

Regards,  
(b) (6), (b) (7)(C), PMP, CBM  
Director  
CBP-OA-FM&E-BPFTI  
Tactical Infrastructure  
Washington, D.C  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, May 19, 2016 1:25:17 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FYI - Unfunded Requirements (UFR) Submission

All,

Last week we were given a short turnaround task to submit our Unfunded Requirements (UFR) to P3B, as we received guidance that (b) (5)

Please see the comprehensive list attached (many of the items were submitted previously and denied.)

We are awaiting the reviews now and will update everyone as we get more information on which of these items (if not all) will be funded.

Please communicate to your staff and (b) (5) we will need to execute as much as we can by the end of the FY.

Thank you,

(b) (6), (b) (7)(C)

Chief, Financial Management Branch  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 17 Apr 2014 (b) (6) )  
**Date:** Wednesday, April 16, 2014 11:35:15 AM

---

Changed date in subject line.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 16, 2014 11:33 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 10 Apr 2014 (b) (6) )

(b) (6), (b) (7)(C)

Below are highlights of the last week.

- (b) (7)(E) Construction
  - Reviewing dimensioning issue at (b) (7)(E) location. Issue identified on 15 Apr.
- RGV Gates, Phase 1 (b) (7)(E) gates)
  - (b) (5), (b) (6)
    - Meeting held Friday, 18 Apr, to discuss impact with IPT team.
    - (b) (6), (b) (7)(C) presented alternatives for consideration.
    - (b) (6), (b) (7)(C) will contact IBWC and discuss their standards with them
      - Per IBWC, they will review the existing (b) (6) ramp and (b) (5)
    - (b) (6), (b) (7)(C) is also checking other ramp slopes from IBWC levee rehab drawings.
  - Warranty management (2 year warranty)
    - Changes to gates proposed by Weston under the warranty:

(b) (5)

- Aggressive management by (b) (6), (b) (7)(C) continues to keep the warranty process improving and the contractor focused on the right issues. The contractor is supporting the warranty process, although response times are still not meeting contract requirements.

The rodent issue continues to develop as we evaluate contractor proposed options

(b) (5)

Our

backup deterrent system is the ultrasonic systems that we currently have unplugged during the evaluation of the contractor options.

- (b)(7)(E) Bridge – Security Requirements

(b) (5)

- CTIMR Support – Area 4

- DRT

- (b)(7)(E) Boat Ramp Access Gate – Reviewed & approved of solar calculations on 15 Apr.

- RGV

- Performed site visit to RGV, after (b)(7)(E) Phase 2 MILCON kickoff meeting. Visited about 1/3 of roads in RGV and provided guidance to (b) (6), (b) (7)(C) on M&R.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 10 Apr 2014 (b) (6)  
**Date:** Wednesday, April 09, 2014 9:52:55 PM

---

Your report is getting shorter....

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 09, 2014 9:44 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 10 Apr 2014 (b) (6)

(b) (6), (b) (7)(C)

Below are the highlights of the last week:

- RGV Gates, Phase 1 (b) (7)(E) gates)
  - (b) (5), (b) (6)
    - Meeting is scheduled for Friday to discuss impact with IPT team.
  - Warranty Management
    - Doorking and Primus began retrofits to address various openings that rodents can use. Retrofits are ongoing by Primus,
    - A new report of rodents eating the rodent repellant from EVAC. We will evaluate and reassess our strategy.
    - USACE CO sent response letter on Friday, 4 Apr, responding to each of 5 issues in Weston's REA for performing non-warranty work. The CO emphasized that Weston is not to proceed with any work that it deems to be not warranty. The CO also noted that Weston is responsible for the warranty management plan and the O&M manuals and needs to revise those if needed to address procedural issues it would like to change.
    - (b) (5)
- (b)(7)(E)MILCON, Phase 2
  - Kick-off meeting held on 8 April in RGV.

- FWS concerns were reviewed in the field and adjustments to the design made/distributed by USACE on 9 April.
- Lesson learned - BOM contracts need to have all submittals reviewed and approved before the kickoff meeting, to ensure the military is in position to place orders as needed.
- (b)(7)(E) Fence Closure Project - Visited site with (b) (6), (b) (7)(C) on 8 April to review alternatives discussed by County and Irrigation District officials with Scott R and IBWC.
- (b)(7)(E) Bridge – Security Requirements
  - A meeting and conference call was held 9 April with (b) (6) to discuss CCRMA plans for bridge security IAW the MOA.
    - He plans to execute bridge security (including a swing gate) thru his existing contract, with one of the subcontractors, who is located in Brownsville.
    - A conference call will be scheduled shortly to review the gate requirements. CCRMA plans to have HNTB put the final package together for fencing, lighting and the gate.
    - The US VACIS moving contract may be awarded shortly, and may take 12 weeks to complete.
    - (b) (6) also acknowledge some remaining punch list work on the facilities and will forward that info to us and (b) (6), (b) (7)(C) of FOF.
- CTIMR Support – Area 4
  - DRT.
    - (b)(7)(E) Boat Ramp Access Gate PRD – Resolution of all comments is ongoing. My last request was to review the solar panel calculations.

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 10 Apr 2014 (b) (6)  
**Date:** Wednesday, April 09, 2014 10:06:17 PM

---

They didn't like the longer versions and asked everyone to just send any new info. ☺ But I'm keeping the longer version anyway because it's a good tool to remind me of issues that need attention, and then just sending them the short version.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 09, 2014 9:53 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 10 Apr 2014 (b) (6)

Your report is getting shorter.....

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 09, 2014 9:44 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 10 Apr 2014 (b) (6)

(b) (6), (b) (7)(C)

Below are the highlights of the last week:

- RGV Gates Phase 1 (b) (7)(E) (ates)

- 

(b) (5), (b) (6)

- Meeting is scheduled for Friday to discuss impact with IPT team.
- Warranty Management
  - Doorking and Primus began retrofits to address various openings that rodents can use. Retrofits are ongoing by Primus,
  - A new report of rodents eating the rodent repellent from EVAC. We will evaluate and reassess our strategy.
  - USACE CO sent response letter on Friday, 4 Apr, responding to each of 5 issues in Weston's REA for performing non-warranty work. The CO emphasized that Weston is not to proceed with any work that it deems to be not warranty. The CO also noted that Weston is responsible for the warranty management plan and the O&M manuals and needs to revise those if needed to address procedural issues it would like to

change.

- (b) (5)  
[REDACTED]
- (b)(7)(E) MILCON, Phase 2
  - Kick-off meeting held on 8 April in RGV.
  - FWS concerns were reviewed in the field and adjustments to the design made/distributed by USACE on 9 April.
  - Lesson learned - BOM contracts need to have all submittals reviewed and approved before the kickoff meeting, to ensure the military is in position to place orders as needed.
- (b)(7)(E) Fence Closure Project - Visited site with (b) (6), (b) (7)(C) on 8 April to review alternatives discussed by County and Irrigation District officials with (b) (6), (b) (7)(C) and IBWC.
- (b)(7)(E) Bridge – Security Requirements
  - A meeting and conference call was held 9 April with (b) (6) to discuss CCRMA plans for bridge security IAW the MOA.
    - He plans to execute bridge security (including a swing gate) thru his existing contract, with one of the subcontractors, who is located in Brownsville.
    - A conference call will be scheduled shortly to review the gate requirements. CCRMA plans to have HNTB put the final package together for fencing, lighting and the gate.
    - The US VACIS moving contract may be awarded shortly, and may take 12 weeks to complete.
    - (b) (6) also acknowledge some remaining punch list work on the facilities and will forward that info to us and (b) (6), (b) (7)(C) of FOF.
- CTIMR Support – Area 4
  - DRT.
    - (b)(7)(E) Boat Ramp Access Gate PRD – Resolution of all comments is ongoing. My last request was to review the solar panel calculations.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** [WARNING: ATTACHMENT(S) MAY CONTAIN MALWARE][WARNING: ATTACHMENT(S) MAY CONTAIN MALWARE]Bi-Weekly ENV Branch/EED Review Call  
**Attachments:** NON-RESPONSIVE

---

Hello everyone,

The next biweekly meeting will be on July 11th at 11 am (PST) / 2 pm (EST). The purpose of this call will be to highlight major changes and review any programmatic items that warrant discussion.

Please remember to update the project spreadsheet in advance of the call.

Not Responsive

Thank you,

(b) (6), (b) (7)(C)  
Data Analyst | DL, Inc.  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C) | Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** RE: CBP/IBWC Conference Call Notes  
**Date:** Thursday, September 08, 2016 9:39:28 AM

---

Thanks. Good info.

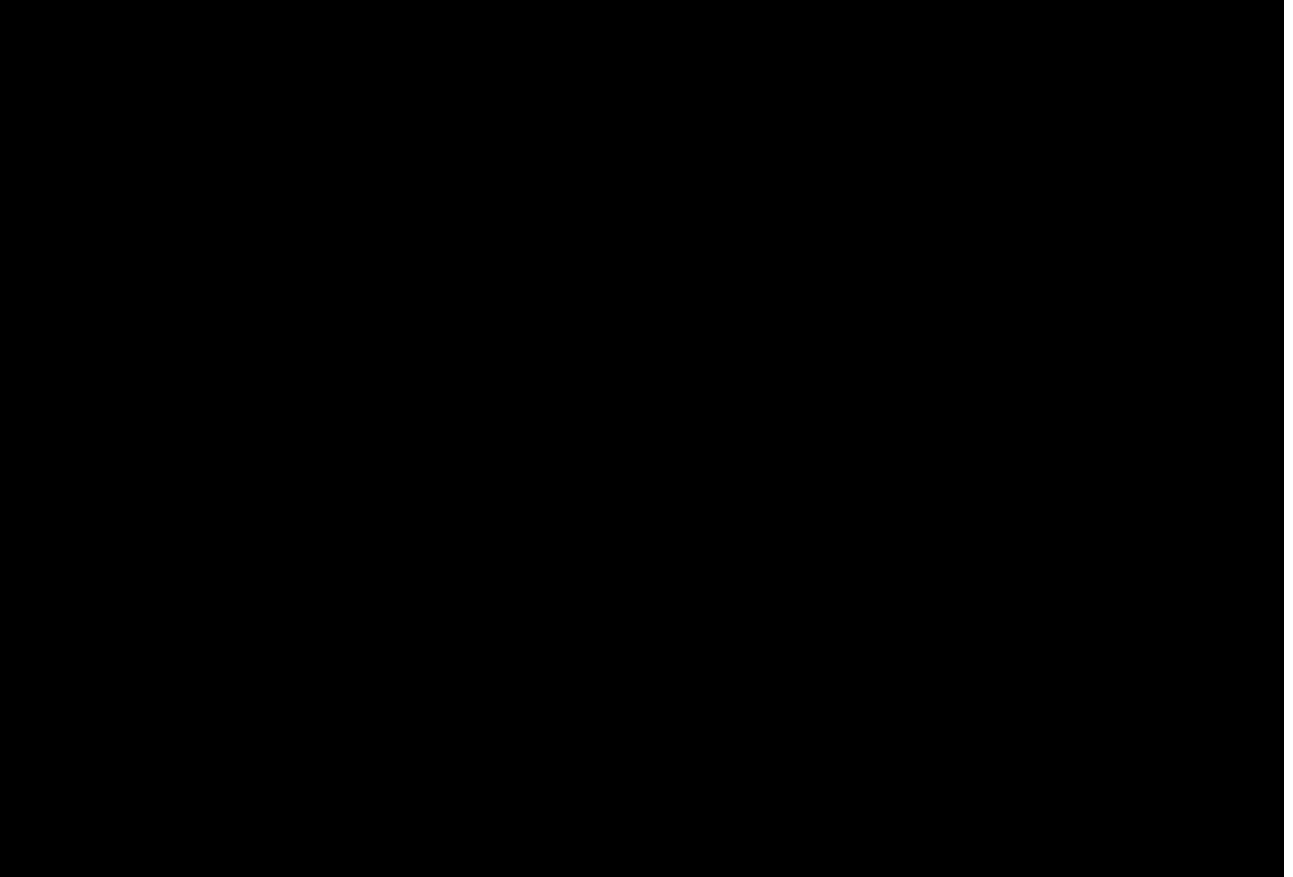
---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 08, 2016 7:53:12 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** CBP/IBWC Conference Call Notes

All

Yesterday, myself, (b) (6), (b) (7)(C) and representatives from Border Patrol ELP participated in a conference call with IBWC regarding a number of BPFTI/CBP initiatives. Provided below is summary of our discussions and pending action items:

(b) (5), (b) (7)(E)





(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)



- 

- 

- 

(b) (6), (b) (7)(C) is IBWC's new Chief of Realty and has been designated as our new POC for IBWC HQ related matters. (b) (6), (b) (7)(C) and I agreed to meet face to face when I'm in El Paso on the 19<sup>th</sup>.

Please let me know if you have any questions or would like to discuss any of the matters described above.

Best,

(b) (6), (b) (7) (C)

(b) (6), (b) (7)(C), P.E., PMP, Chief Engineer

LMI

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)  
**Date:** Friday, July 15, 2016 10:38:51 AM

---

Let's set this up for internal discussion.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 15, 2016 10:25:16 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), – also if you can convey the message to (b) (6), (b) (7)(C) – we heard from Dimmit County’s Attorney, a (b) (6), (b) (7)(C), regarding (b)(7)(E) BPS. They’ve asked for a meeting. We responded that it would need to wait until the week of July 25<sup>th</sup> when (b) (6), (b) (7) returns to the office. If you have a better date and time; let me know. (b) (6), (b) (7) and I should be available most times; not sure about (b) (6), (b) (7). We should also have a pre-meeting. I’ll be out nearly all of August.

Thanks for staying in touch while on TDY.

(b) (6), (b) (7)(C)  
Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, July 14, 2016 10:05 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7) – Attached is (b) (6), (b) (7)(C) real estate acquisition delegation from the Executive Director. (b) (5)

(b) (6), (b) (7)(C).

---

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 14, 2016 4:51 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C), PMP (CTR)

Real Estate Specialist

LMI Government Consulting

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 7:28:35 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Fw: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6),

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 03:22 PM

**To:** (b) (6), (b) (7)(C); (b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

Program Manager

LMR Leasing Program

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

US Customs and Border Protection

150 Westpark Way

Eules, TX 76040

(c) (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 4:16 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hello all,

After reading the leasing, my interpretation of the tree maintenance around the fence is as follows...

(b) (5), (b) (6)

If I misinterpreted this, please feel free to correct me.

Thank you,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Business Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 2:03 PM

**To:** (b) (6); (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) I'm adding you to serve as CO – TARS Leases are part of the (b)(7)(E) Inventory (b) (6), (b) (7)(C) works, so need you as CO and (b) (6), (b) (7)(C) is out this week. Feel free to jump in, especially with your Tower maintenance background. Below are my initial thoughts.

(b) (5)

Call me with any questions – I also tapped (b) (6), (b) (7)(C) who has the best background from his work on the original transfer to CBP.

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 10:09 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hi (b) (6), (b) (7)(C)

(b) (5)

Let me know if you need more or anything different.

Thanks,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch  
Strategic Analysis, Inc.  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Business Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 11:57 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: El Paso TARS - Tree growth along the fence line at EAG.

(b) (6), (b) (7)(C) help on this. (b) (5), (b)(6); (b)(7)(C)

(b) (5), (b)(6); (b)(7)(C)

Thank you

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, July 14, 2016 9:45 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** FW: Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) asked me about RE support for this situation at the (b)(7)(E) TARS site regarding our perimeter fence.

(b) (5)

Thanks

(b) (6), (b) (7)(C)  
Project Manager - Construction

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
24000 Avila Road Suite 5020  
Laguna Niguel, CA 92677

Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
email: (b) (6), (b) (7)(C)

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---

**From:** (b) (6)  
**Sent:** Wednesday, July 13, 2016 1:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

Per our discussion please forward the below info to (b) (6), (b) (7)(C)

Please see the attached file that shows the photos to support the fact there is tremendous tree growth along the fence line (b)(7)(E) TARS site.

The owner of the property along the fence has not allowed Harris personnel to access the



area to trim and/or remove the trees that are growing into the fence.

(b)(7)(E)

Please contact the owner to allow our onsite maintenance crew to access the property. If going through a gate is an issue maybe the owner will allow Harris to use ladders to cross over the fence.

(b) (6), (b) (7)(C)

AZ PE

CE Manager

Tethered Aerostat Radar System

7780 Trade Center Ave

El Paso, TX 79912

Cell (b) (6), (b) (7)(C)

Phone (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Coordination Meeting..  
**Date:** Monday, November 21, 2016 11:23:10 AM

---

Something else. (b) (5)

(b) (5)

(b) (6), (b) (7)(C) (b) (5)

(b) (6), (b) (7)(C), CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b) (6), (b) (7)(C) (cell)



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**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 21, 2016 11:21 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Coordination Meeting..

(b) (5)

(b) (6), (b) (7)(C)  
Senior Attorney (Trade & Finance)  
Office of Chief Counsel  
U.S. Customs and Border Protection  
1300 Pennsylvania Avenue, NW Room 4.4B  
Washington, DC 20229  
**Tel:** (b) (6), (b) (7)(C)  
**Fax:** (b) (6), (b) (7)(C)  
**Email:** (b) (6), (b) (7)(C)

~~ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT~~

~~This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

From: (b) (6), (b) (7)(C)

Sent: Monday, November 21, 2016 11:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Coordination Meeting..

(b) (6), (b) (7)(C)

I spoke with (b) (6), (b) (7)(C) after this morning's call. He has identified (b) (7)(E) and (b) (7)(E) in RGV as their current priority areas. (b) (6), (b) (7)(C) is out today and is the TI Coordinator for RGV. (b) (6), (b) (7) is going to reach out to (b) (6), (b) (7)(C) to see if he can provide him the roads that were identified as priority within these areas. He has asked that we hold off meeting until tomorrow until he has more information for us to discuss.

- (b) (7)(E) most of the roads are privately owned and (b) (6), (b) (7) is working on the RE clearances. Some of the roads have been in FITT for a while and we have been working to clear these green/green as RE is able to get the landowner agreements completed. Some new requirements (new roads) within this area were recently added to FITT and we are adding them to our list of ones to clear.
- (b) (7)(E) -some of the roads are within USFWS National Wildlife Refuge. We continue to have a great relationship with USFWS NWR and have been able to complete ENV clearances quickly. Some of these roads have been identified by USFWS as ones they are including in their contract to repair within the Refuge. (b) (6), (b) (7) is going to follow up with USFWS to determine the timing of these repairs. Other roads are located in areas where the landowners are not cooperative with BP and they have actually welded the gates shut from certain entrances, eliminating BP's ability to maintain these roads.

I will set up a meeting for tomorrow afternoon and will send any maps (b) (6), (b) (7) sends to me for our discussions.

(b) (5)



(b) (5), (b) (7)(E)

Please let me know if you have any questions.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP, CEP  
Sr. Environmental Specialist  
LMI Government Consulting  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management and Engineering  
1331 Pennsylvania Avenue, NW  
Suite 1555, Mailstop 1102  
Washington, DC 20229  
Mobile: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, November 21, 2016 10:33 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Coordination Meeting..

(b) (6), (b) (7)(C)

In your coordination, please include (b) (6), (b) (7)(C) .

This will allow for a global view of the RE and ENV issues that we will be discussion with RGV.

You may wish to send the Spreadsheet so that everyone see and understands what we are looking at.

Thank you,

(b) (6), (b) (7)(C), CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b) (6), (b) (7)(C) (cell)



From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) (b) (6)  
Subject: Weekly Report - 11 Oct 2012 (b) (6)  
Date: Thursday, October 11, 2012 5:20:14 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- Renewal Contracts
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
  - ECSO will extend the following upcoming options:
    - Yuma Fence – last option will start 25 Oct
    - Tucson Fence – last option will start 25 Oct
    - Yuma Roads – last option will start 23 Oct
    - Tucson Roads – last option will start 1 Nov
    - El Paso Roads – last option will start 2 Nov
    - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov
    - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov
    - El Paso Lighting – 1<sup>st</sup> option will start 5 Nov
    - Each contract has 2 options, which each last 90 days
  - ECSO exercised the last option for El Paso Fence on 4 Oct.
    - It will expire in 90 days, or around 2 Jan.
    - No other contract plans exist at this time except for CTIMR, which is subject to protest.
  - No MATOC capability exists for future Task Order needs, after MATOCs expire
  - Need to discuss way forward with (b) (6), (b) (7) (b) (6), (b) (7) prefers not going thru CBP contracting for any gap filler actions.
- (b)(7)(E) Bridge – Security Requirements

(b) (5)

- Span across Rio Grande is scheduled to be installed by Mexico on 7 September.
  - Meeting held with County on Friday to review their proposal for temp fencing on the bridge.
  - CC reports new “earmark” funding they will be pursuing in a trip to Austin this week.
  - Working to reconfirm coordination on use of swing gates.
  - Span across river has been installed, with fencing to deter pedestrian traffic.
- (b)(7)(E) Boat Ramp
  - Visited site with (b) (6), (b) (7)(C) on 30 Aug to discuss scope and take rough measurements for sketches.
  - Finalized design sketches and sent to RE & Env for review 7 Sep.
  - (b) (6), (b) (7)(C) sent them to IBWC for review.

(b) (5)



- (b)(7)(E) Boat Ramp
  - Revised PRD is in technical review as of 9 Oct. PRD addresses phase 1 need for surveys of river bottom, and for gradient boundary line.
  - Phase 2 PRD will be developed once scope is confirmed with Sector following receipt of survey results.

### Major Efforts

- Contingency Contract Plans for WA#1
  - Working with (b) (6), (b) (7)(C) on backup plans for WA#1 and other areas.
- RGV Gates
  - NTP for design expected was issued Thursday, 4 Oct, with new period of performance thru 25 May 2013.
    - First set of designs (14) expected ~12 Oct, with plan-in-hand site visit 25 Oct and review conference on 26 Oct.
    - Second set of designs (15) may be ready to submit ~7 Nov.
  - Contractor mobilized 29 Sep to make final changes to gates, and clear up all punch list items. Expects to begin final tests week of 15 Oct, with government acceptance by 31 Oct.
  - Gate Closure Communications
    - Alternate access routes being worked by USACE RE and (b) (6), (b) (7)(C)
    - Sample letter being developed/coordinated by (b) (6), (b) (7)(C)
    - Strategy discussed with Weston at Progress Mtg on 4 Oct. Follow-up call will be held.
    - (b) (6) is working with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to facilitate final mailings. Sector or Station will sign letters.
  - Landowner training
    - Editable slides received from USACE/Weston. (b) (6) will edit for landowner and emergency responder training.
    - DHS coordination will not be required.
    - Sector will assure agents are trained to train landowners. Sector has received contract-required training.

### Good News

- .

### Concerns

- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - TxDOT (thru IBWC) provided schedule info, noting a contract letting date of Dec 2013.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
      - Comments received 10 Sep. Sent for review 11 Sep.
      - Review conference held; revised version sent for review.

- Additional comments received; will schedule teleconference to resolve.
  - (b) (6), (b) (7)(C) resolved dispute over responsibility for moving CBP's fence – IBWC accepted responsibility.
    - Working IAA for guard rail and security grating over valve vault
      - USACE will initiate design starting next Friday.
      - Will contract separately from IBWC, so no IAA will be required.
- (b)(7)(E) POE IAA
  - The current IAA expired on 30 April 2012, before it could be extended.
  - Received breakout of expensed work, and remaining work from IBWC
  - IAA documents are in preparation
  - Confirmed D&D \$ not available; requested IBWC de-ob unexpensed \$ and return so new IAA can be funded.
  - Visited site – all work appears to be completed
  - IBWC did not call in to 17 Jul scheduled call with CO's and Budget officers. (b) (6), (b) (7)(C) advised that (b) (5)
  - (b) (5)
  - (b) (5)
  - Ratification paperwork signed by (b) (6), (b) (7)(C) and sent to Contracting 9 Oct.
- (b)(7)(E) IAA
  - IAA was extended for HSPB1012X00061
- Grate Raising Winches (b)(7)(E) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b)(7)(E) grate as well.
- (b)(7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - (b) (6), (b) (7)(C) requested USACE design support, and engineers responded 20 Jun requesting more design documents. Documents forwarded 22 Jun.
  - (b)(7)(E) ID plans to cut vegetation on canal banks in about 2 weeks.
    - Met with ID gen'l manager & ass't operations manager on 2 Jul. They have flexibility to do veg work anytime. Can wait for our grate solution.
    - Also met with Crane company who provided concept for solution to hold grates open. Will coordinate proposed solution with USACE engineers, per (b) (6), (b) (7)(C)
      - USACE structural engineer preliminarily approved hold-open device concept from Crane company.
      - Will review (b) (6), (b) (7)(C) pinning proposal when received.
- CTIMR Support – Area 4
  - RGV – providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b)(7)(E) maintenance scope, and on lifting system for (b)(7)(E) grates.
  - (b) (5), (b) (7)(E)
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.

Received Primus recommendations for road M&R categories for future classification of M&R. Will review and coordinate response with TI M&R Branch.

- Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

### Deliverables

- RGV Gates IPT minutes for 10 October meeting
- Sent signed (b)(7)(E) POE IAA Ratification package to Contracting 9 Oct.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6)  
Subject: Weekly Report - 18 Oct 2012 (b) (6)  
Date: Wednesday, October 17, 2012 11:57:00 AM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- Renewal Contracts
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
  - ECSO can extend the following upcoming options:
    - Yuma Fence – last option will start 25 Oct
    - Tucson Fence – last option will start 25 Oct
    - Yuma Roads – last option will start 23 Oct
    - Tucson Roads – last option will start 1 Nov
    - El Paso Roads – last option will start 2 Nov
    - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov
    - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov
    - El Paso Lighting – 1<sup>st</sup> option will start 5 Nov
    - Each contract has 2 options, which each last 90 days
  - ECSO exercised the last option for El Paso Fence on 4 Oct.
    - It will expire in 90 days, or around 2 Jan.
    - No other contract plans exist at this time except for CTIMR, which is subject to protest.
  - No MATOC capability exists for future Task Order needs, after MATOCs expire
  - Need to discuss way forward with (b) (6), (b) (7), (b) (6), (b) (7) prefers not going thru CBP contracting for any gap filler actions.
    - Prepared spreadsheet for (b) (6), (b) (7) with my risk assessments 14 Oct.
- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b)(7)(E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - CC is waiting on a proposal from contractor to complete the project.
  - (b) (5)
- (b)(7)(E) Boat Ramp
  - Visited site with Roberto on 30 Aug to discuss scope and take rough measurements for sketches.
  - Finalized design sketches and sent to RE & Env for review 7 Sep.
  - (b) (6), (b) (7)(C) sent them to IBWC for review.
  - (b) (5)
- (b)(7)(E) Boat Ramp



- Revised PRD is in technical review as of 9 Oct. PRD addresses phase 1 need for surveys of river bottom, and for gradient boundary line.
- Phase 2 PRD will be developed once scope is confirmed with Sector following receipt of survey results.

### Major Efforts

- Contingency Contract Plans for WA#1
  - Working with (b) (6), (b) (7)(E) on backup plans for WA#1 and other areas.
- RGV Gates
  - NTP for design expected was issued Thursday, 4 Oct, with new period of performance thru 25 May 2013.
    - First set of designs (b) (7)(E) expected ~12 Oct, with plan-in-hand site visit 25 Oct and review conference on 26 Oct.
    - Second set of designs (b) (7)(E) may be ready to submit ~7 Nov.
  - Contractor mobilized 29 Sep to make final changes to gates, and clear up all punch list items. Expects to begin final tests week of 15 Oct, with government acceptance by 31 Oct.
  - Gate Closure Communications
    - Alternate access routes being worked by USACE RE and (b) (6), (b) (7)(C)
    - Sample letter being developed/coordinated by (b) (6), (b) (7)(C)
    - Strategy discussed with Weston at Progress Mtg on 4 Oct. Follow-up call will be held.
    - (b) (6) is working with (b) (6), (b) (7) and (b) (6), (b) (7) to facilitate final mailings. Sector or Station will sign letters.
  - Landowner training
    - Editable slides received from USACE/Weston. (b) (6) will edit for landowner and emergency responder training.
    - DHS coordination will not be required.
    - Sector will assure agents are trained to train landowners. Sector has received contract-required training.

### Good News

- RGV Gates
  - NTP issued for design
  - First package of designs received 12 Oct for (b) (7)(E) gates in (b) (7)(E)
  - Plan-in-hand site inspection scheduled for 25 Oct, and review conference on 26 Oct.

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

- Planning for training landowners
  - Sector advises that they can respond quickly to train agents, landowners and others.
  - BPFTI is working on training aids – editing slides, reviewing Weston videos, and consulting with (b) (6), (b) (7)(C).

- (b) (6), (b) (7)(C) is scheduling a call with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to further refine plans.

## Concerns

- RGV (b)(7)(E) Highway – Fence Relocation
    - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
    - Coordination w/IBWC will start once TxDOT approves draft EA
    - CC engineer sent latest schedule & draft EA 8 Mar
    - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
    - Received maps from CC engineer 25 Jun.
    - TXDOT (thru IBWC) provided schedule info, noting a contract letting date of Dec 2013.
  - IBWC Riverside MOA & design
    - Response to BPFTI comments received
      - Some items will need to be funded by BPFTI
      - Draft MOA submitted to IBWC 15 June for review.
        - Comments received 10 Sep. Sent for review 11 Sep.
        - Review conference held; revised version sent for review.
        - Additional comments received from OCC.
          - Comments addressed and sent to team for concurrence 14 Oct.
          - Conf call scheduled for 18 Oct to finalize MOA for re-transmittal to IBWC
    - (b) (6), (b) (7)(C) resolved dispute over responsibility for moving CBP's fence – IBWC accepted responsibility.
      - Working IAA for guard rail and security grating over valve vault
        - USACE will initiate design – tasked to them 14 Sep.
          - Requested update 16 Oct.
        - Will contract separately from IBWC, so no IAA will be required.
  - Grate Raising Winches (b)(7)(E) RGV
    - Legal advised that O&M was correct funds source. Drafted PRD
      - RE input received; requested RE and ECSO cost/schedule info 18 Oct
    - ECSO continues to have trouble getting in-house engineering support.
      - ECSO PM provided estimate on 20 Jun. Will request updated estimate to cover Griffin canal grate as well.
        - Will discuss with (b) (6), (b) (7)(C) turning over PM duties for this PRD, per (b) (6), (b) (7)(C).
  - (b)(7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
    - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
    - Received test data from (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
      - Currently evaluating data.
- (b) (5)
- I'll discuss with (b) (6), (b) (7)(C) whether she wants to initiate a study.
  - CTIMR Support – Area 4
    - RGV – providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b)(7)(E) maintenance scope, and on lifting system for (b)(7)(E) grates.
      - Working to establish standard specification for caliche.
        - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - RGV Access Road M&R
      - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).

- Prepared recommendations for M&R for CWP#2 access roads.
  - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
- Received Primus recommendations for road M&R categories for future classification of M&R.

(b) (5)

- Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

### Deliverables

- RGV Gates IPT minutes for 17 October meeting
- Provided 35% review comments on (b)(7)(E) Boat Ramp on 16 Oct (due 17 Oct)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 28 Feb (b) (6)  
Date: Thursday, February 28, 2013 4:29:33 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- - RGV Gates
    - Updated schedule received 20 Jan from Weston/USACE
    - Pier drilling and pier caps complete on all gates in (b) (7)(E) Steel fabrication continues to delay progress for Weston.
    - Access cure during gate closures – Weston proposed (b) (5), (b)(6); (b)(7)(C)  
No other alternate access issues.
    - Gate Closure Communications
      - BOD has message on HOTLINE advising of new schedule, and is providing updates.
      - Working on notification letters to landowners from (b) (7)(E)
        - 1. Completed (b) (7)(E) Working on (b) (7)(E)
    - Landowner training
      - Sector training held for the Station trainers on 11/12 Dec.
      - New OCC comments received 28 Feb. Working revisions.
    - Design Package #3
      - Plan in hand site visit held 7/8 Feb.
      - Revised plans sent by Weston on 20 Feb for review. Comments provided and being worked.
    - Warranty Management Plan & O&M Manual Section 2
      - Review comments provided 8 Feb. Revised plan received 28 Feb for our review.
    - IBWC coordination
      - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
      - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
      - IBWC participated in DP#3 site visit; were sent revised drawings for review 20 Feb.
      - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
        - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
        - IBWC response 22 Feb – delay in NTP; no start date estimated.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan



- Tucson Fence – last option will expire 24 Jan
  - Yuma Roads – last option will expire 22 Jan
  - Tucson Roads – last option will expire 30 Jan
  - El Paso Roads – last option will expire 30 Jan
  - Tucson Veg/Debris – last option will expire 21 May; extension available.
  - Yuma Lighting – last option will expire 3 May; extension available
  - El Paso Lighting – last option will expire 4 May; extension available
  - BBT Roads – last option will expire 26 Mar.
  - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
- ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
  - Also provided estimate for extensions, if approved by their CO.
  - Decision issued 9 Nov – no extensions allowed.
  - Standing down on using ECSO for gap filler for WA#1.
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
      - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
        - Gate opening contract will be extended effective 17 Feb, for 3 months thru mid-May 2013.
        - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
      - YUM M&R coverage
        - Fence will be done in-house until CTIMR
        - Roads will be done in-house and with small contract thru CBP Procurement
        - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$ (b) (5)
  - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
    - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
      - Extension being worked by (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) prepared funds request for additional \$ (b) (5) to cover extension thru 31 March.
    - TCA Fencing PO issued to Capers in the amount of \$ (b) (5) on 3 Jan 2013.
      - Request for TCA extension sent 11 Feb. (b) (5)
      - (b) (6), (b) (7)(C)
      - (b) (6), (b) (7)(C)
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C) ECSO.
  - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
    - Schedule update on 20 Feb (unofficial) shows NTP's as follows;
      - TCA Fence – 19 April
      - TCA Roads – 27 March
      - EPT Fence – 19 April
      - EPT Roads – 19 April
      - BBT Roads – 24 April
    - Delays were attributable to changes in some RFP packages and contracting reviews comment resolution.
  - Funds provided 8 Jan for \$2,118K for 4 contracts.
  - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted

estimates.

- ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$(b)(5) on 2 Jan. Funds approved by (b)(6), (b)(7)(C) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b)(6), (b)(7)(C) for feedback.
  - First meeting scheduled for 1 March.

### Good News

### Concerns

- (b)(7)(E) Bridge – Security Requirements

◦

(b) (5)

- (b)(6), (b)(7)(C) from OFO HQ called on 22 Jan to get update on (b)(7)(E) He's involved with UP settlement funding. (b)(5)

- Reached out to CC counsel on easement outgrant 28 Jan due to slow progress. Waiting response, (b)(5)

- Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
  - Advised by BOD that CC is still applying to the state for funding.

- Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
- Completion of (b)(7)(E) project is on hold, per County's construction manager.

- Real estate acquisition is now complete.

- (b)(5)

(b)(5)

- Sent CCRMA email offering swing gate option 7 Dec.

- RGV (b)(7)(E) Highway – Fence Relocation

- Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
- Coordination w/IBWC will start once TxDOT approves draft EA
- CC engineer sent latest schedule & draft EA 8 Mar
- Forwarded EA to (b)(6), (b)(7)(C) 2 Apr.
- Received maps from CC engineer 25 Jun.
- Latest schedule received from TxDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.

- IBWC Riverside MOA & design

- Response to BPFTI comments received

- Some items will need to be funded by BPFTI
  - Draft MOA submitted to IBWC 15 June for review.
  - Received IBWC comments and sent CBP comments to them on 22 Oct.
- Working IAA for guard rail and security grating over valve vault
  - USACE will initiate design – tasked to them 14 Sep.
    - Requested update 16 Oct.
  - Will contract separately from IBWC, so no IAA will be required.
- IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- Grate Raising Winches (b)(7)(E) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover Griffin canal grate as well.
  - Discussed with (b)(6), (b)(7)(C) turning over PM duties for this PRD, 12 Dec. I will be engineering support
- (b)(7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - Received test data from (b)(6), (b)(7)(C) & (b)(6), (b)(7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - Long term solution may be a grate raising system or improving existing design.
    - I'll discuss with (b)(6), (b)(7)(C) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b)(6), (b)(7)(C) on unsuitable caliche for levee maintenance, on (b)(7)(E) maintenance scope, and on lifting system for (b)(7)(E) grates.
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b)(7)(E); need to reconfirm Sector requirement for width (b)(6), (b)(7)(C) and get (b)(6), (b)(7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b)(6), (b)(7)(C) & (b)(6), (b)(7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b)(6), (b)(7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b)(5), (b)(7)(E)
      - (b)(5), (b)(7)(E)
    - Worked with (b)(6), (b)(7)(C) to clarify standards for cross slopes and aggregate thickness calculations

## Deliverables

## RGV Gates IPT minutes & agenda

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)  
**Date:** Friday, July 15, 2016 10:26:25 AM

---

That is correct.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 15, 2016 10:25 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6) – also if you can convey the message to (b) (6), (b) (7)(C) – we heard from Dimmit County’s Attorney, a (b) (6), (b) (7)(C), regarding (b)(7)(E) BPS. They’ve asked for a meeting. We responded that it would need to wait until the week of July 25<sup>th</sup> when (b) (6), (b) (7)(C) returns to the office. If you have a better date and time; let me know. (b) (6), (b) (7)(C) and I should be available most times; not sure about (b) (6), (b) (7)(C). We should also have a pre-meeting. I’ll be out nearly all of August.

Thanks for staying in touch while on TDY.

(b) (6), (b) (7)(C)  
Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 10:05 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E)TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C) – Attached is (b) (6), (b) (7)(C) real estate acquisition delegation from the Executive Director. (b) (5)

(b) (6), (b) (7)(C).

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 4:51 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E)TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C), PMP (CTR)  
Real Estate Specialist  
LMI Government Consulting

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, July 14, 2016 7:28:35 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, July 14, 2016 03:22 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

Program Manager  
LMR Leasing Program  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
US Customs and Border Protection  
150 Westpark Way  
Euless, TX 76040

(b) (6), (b) (7)(C)

---

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 14, 2016 4:16 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hello all,

After reading the leasing, my interpretation of the tree maintenance around the fence is as follows...

(b) (5), (b) (6)

If I misinterpreted this, please feel free to correct me.

Thank you,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Business Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 2:03 PM

**To:** (b) (6); (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) I'm adding you to serve as CO – TARS Leases are part of the RVSS Inventory (b) (6), (b) (7)(C) works, so need you as CO and (b) (6), (b) (7)(C) is out this week. Feel free to jump in, especially with your Tower maintenance background. Below are my initial thoughts.

(b) (5)

Call me with any questions – I also tapped (b) (6), (b) (7)(C) who has the best background from his work on the original transfer to CBP.

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 10:09 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hi (b) (5), (b) (7)(C)

(b) (5)

Let me know if you need more or anything different.

Thanks,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Business Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 11:57 AM

**To:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C) help on this.

(b) (5), (b)(6); (b)(7)(C)

(b) (5), (b)(6); (b)(7)(C)

Thank you

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 9:45 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** FW: Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) asked me about RE support for this situation at the Eagle Pass TARS site regarding our perimeter fence.

(b) (5)

Thanks

(b) (6), (b) (7)(C)

Project Manager - Construction

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
24000 Avila Road Suite 5020  
Laguna Niguel, CA 92677

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

email: (b) (6), (b) (7)(C)

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---

**From:** (b) (6)

**Sent:** Wednesday, July 13, 2016 1:21 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

Per our discussion please forward the below info to (b) (6), (b) (7)

Please see the attached file that shows the photos to support the fact there is tremendous tree growth along the fence line at the Eagle Pass TARS site.

The owner of the property along the fence has not allowed Harris personnel to access the area to trim and/or remove the trees that are growing into the fence.

(b)(7)(E)

Please contact the owner to allow our onsite maintenance crew to access the property. If going through a gate is an issue maybe the owner will allow Harris to use ladders to cross over the fence.

(b) (6)

AZ PE

CE Manager

Tethered Aerostat Radar System

7780 Trade Center Ave

El Paso, TX 79912

Cell (b) (6)

Phone (b) (6)

(b) (6)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: schedule - signature authority & (b)(7)(E)  
**Date:** Monday, July 25, 2016 10:55:10 AM

---

Thursday.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 25, 2016 10:51:33 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: schedule - signature authority & (b)(7)(E)

DO you want to step out of training for this or Thursday's meeting?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 25, 2016 10:46 AM  
**To:** (b) (6), (b) (7)(C)  
[Redacted]  
[Redacted]  
[Redacted]  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: schedule - signature authority & (b)(7)(E)

I can do an internal call any time after 10 am and that should give (b) (6), (b) (7)(C) time to get in too..I am also available Thursday.

(b) (6), (b) (7)(C)  
Program Manager, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 25, 2016 10:22 AM  
**To:** (b) (6), (b) (7)(C)  
[Redacted]  
[Redacted]  
**Cc:** (b) (6), (b) (7)(C)  
[Redacted]  
**Subject:** RE: schedule - signature authority & (b)(7)(E)

(b) (5)



Thanks,

(b) (6), (b) (7)(C)

~~This communication might contain communications between attorney and client, communications that are a part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

---

From: (b) (6), (b) (7)(C)

Sent: Friday, July 15, 2016 12:20 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: schedule - signature authority & (b)(7)(E)

(b) (6), (b) (7)(C); consider for regular RE&ENV Div. meeting topic.

Also, need (b)(7)(E) ease (b) (6), (b) (7)(C) is Leasing Spec.) internal meeting w/ (b) (6), (b) (7)(C). Tentatively look at (b) (6), (b) (7)(C) best time Tuesday 7/26 – then optional Thursday 7/28 with (b) (6), (b) (7)(C) myself, (b) (6), (b) (7)(C), and Lessor's Attorney – (b) (5)

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

From: (b) (6), (b) (7)(C)

Sent: Friday, July 15, 2016 7:39 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Let's set this up for internal discussion.

---

From: (b) (6), (b) (7)(C)  
Sent: Friday, July 15, 2016 10:25:16 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)

Subject: FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C) – also if you can convey the message to (b) (6), (b) (7)(C) – we heard from Dimmit County's Attorney, a (b) (6), (b) (7)(C), regarding (b)(7)(E) BPS. They've asked for a meeting. We responded that it would need to wait until the week of July 25<sup>th</sup> when (b) (6), (b) (7) returns to the office. If you have a better date and time; let me know. (b) (6), (b) (7) and I should be available most times; not sure about (b) (6), (b) (7). We should also have a pre-meeting. I'll be out nearly all of August.

Thanks for staying in touch while on TDY.

(b) (6), (b) (7)(C)  
Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 14, 2016 10:05 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7) – Attached is (b) (6), (b) (7)(C) real estate acquisition delegation from the Executive Director. (b) (5)

(b) (6), (b) (7)(C).

---

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 14, 2016 4:51 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C), PMP (CTR)

Real Estate Specialist

LMI Government Consulting

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 7:28:35 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Fw: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 03:22 PM

**To:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

Program Manager

LMR Leasing Program

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

US Customs and Border Protection

150 Westpark Way

Euless, TX 76040

(c) (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 4:16 PM

**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hello all,

After reading the leasing, my interpretation of the tree maintenance around the fence is as follows...

(b) (5), (b) (6)

If I misinterpreted this, please feel free to correct me.

Thank you,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Business Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 2:03 PM

**To:** (b) (6) (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C); I'm adding you to serve as CO – TARS Leases are part of the RVSS Inventory (b) (6), (b) (7)(C) works, so need you as CO and (b) (6), (b) (7)(C) is out this week. Feel free to jump in, especially with your Tower maintenance background. Below are my initial thoughts.

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Call me with any questions – I also tapped (b) (6), (b) (7)(C) who has the best background from his work on the original transfer to CBP.

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C).

**Sent:** Thursday, July 14, 2016 10:09 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE (b)(7)(E) TARS - Tree growth along the fence line (b)(7)(E)

Hi (b) (6), (b) (7)(C)

(b) (5)

Let me know if you need more or anything different.

Thanks,

(b) (6), (b) (7)(C)

Program Analyst, Leasing Branch  
Strategic Analysis, Inc.  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Office (b) (6), (b) (7)(C)  
Business Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, July 14, 2016 11:57 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b)(7)(E)TARS - Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C) help on this. (b) (5), (b)(6); (b)(7)(C)

(b) (5), (b)(6); (b)(7)(C)

Thank you

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)  
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FAX: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, July 14, 2016 9:45 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** FW: Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) asked me about RE support for this situation at the Eagle Pass TARS site regarding our perimeter fence.

(b) (5)

Thanks

(b) (6), (b) (7)(C)  
Project Manager - Construction

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
24000 Avila Road Suite 5020  
Laguna Niguel, CA 92677

Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
email: (b) (6), (b) (7)(C)

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**From:** (b) (6)  
**Sent:** Wednesday, July 13, 2016 1:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Tree growth along the fence line (b)(7)(E)

(b) (6), (b) (7)(C)

Per our discussion please forward the below info to (b) (6), (b) (7)(C)

Please see the attached file that shows the photos to support the fact there is tremendous tree growth along the fence line at the Eagle Pass TARS site.

The owner of the property along the fence has not allowed Harris personnel to access the

area to trim and/or remove the trees that are growing into the fence.

(b)(7)(E)

Please contact the owner to allow our onsite maintenance crew to access the property. If going through a gate is an issue maybe the owner will allow Harris to use ladders to cross over the fence.

(b) (6)

AZ PE

CE Manager

Tethered Aerostat Radar System

7780 Trade Center Ave

El Paso, TX 79912

Cell (b) (6)

Phone (b) (6)

(b) (6), (b) (7)(C), (b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: IBWC Letter..  
**Date:** Thursday, October 16, 2014 1:37:24 PM

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(b) (5)

Not sure every paragraph actually needs to be responded too but I thought I give you my thoughts on each. (b) (5)

[REDACTED]

Let me know if you have any questions or would like to discuss.

Thanks

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 10, 2014 12:56 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: IBWC Letter..

That would be great (b) (6), (b) (7)(C) Ill pull all of our approval letter, etc as well for dates and attachments.

(b) (6), (b) (7)(C), PMP



Program Manager for Projects and Milcon BPFTI PMO FM&E

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Sent via Blackberry

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 12:08 PM Eastern Standard Time

To: (b) (6), (b) (7)(C)

Cc: (b) (6) | (b) (6), (b) (7)(C)

Subject: Re: IBWC Letter..

(b) (6), (b) (7)(C) -I'd be happy to provide you input similar to the letter from (b) (6), (b) (7)(C) Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 11:38 AM Eastern Standard Time

To: (b) (6), (b) (7)(C)

Cc: (b) (6) | (b) (6), (b) (7)(C)

Subject: IBWC Letter..

(b) (6), (b) (7)(C)

At he DD meeting, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) asked that we point by point rebuttal the letter and have it ready for review next week. It will be briefed to Calvo before is goes to the AC and C1.

Can you work with (b) (6), (b) (7)(C) and (b) (6) to get this completed by Wednesday of next week?

Thanks.

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 10 April (b) (6), (b) (7)(C)  
Date: Wednesday, April 10, 2013 1:46:13 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- CTIMR contract post award conference held 3 & 4 April in El Paso.
- RGV Gates
  - Work is progressing from (b) (7)(E) All gate foundation/slab work complete in Cameron County (b) (7)(E) except (b) (7)(E) which will be complete 22 April. Steel fabrication continues to delay progress for Weston.
  - Work has begun in Hidalgo County at (b) (7)(E)
  - Gate testing in (b) (7)(E) – Weston will submit a draft schedule to USACE by Friday.
  - RE issues are resolved for both construction access and for alternate access during gate slab construction.
  - The only outstanding RE clearances are for utility access rights. (b) (5)  
■ Due to anticipated late utility access rights, (b) (5)  
■ If remobilization is required after completion of all other work, in order to connect to utility company meters, Weston's proposal is for \$ (b) (5) We may need this at (b) (7)(E) gates.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E).
      1. Completed (b) (7)(E) Working (b) (7)(E).
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - OCC was provided final training documents for use by DOJ appraisers.
    - Sector has accepted final training documents; CD sent to Sector 25 March.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on

hold).

- El Paso Fence – last option expired 8 Jan
- Yuma Fence – last option expired 24 Jan
- Tucson Fence – last option expired 24 Jan
- Yuma Roads – last option expired 22 Jan
- Tucson Roads – last option expired 30 Jan
- El Paso Roads – last option expired 30 Jan
- BBT Roads – last option expired 26 Mar.
- Tucson Veg/Debris – last option will expire 21 May; extension available.
- Yuma Lighting – last option will expire 3 May; extension available
- El Paso Lighting – last option will expire 4 May; extension available
- EPT Veg/Deb – first option has been exercised, good thru 30 Mar. ECSO awarded 2<sup>nd</sup> (last) option 20 Mar.
- ECSO Round V Contracts (TCA, EPT, BBT)
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
    - Also working with Tim Guy on TCA Gate Opening contract extension and TCA Lighting repurchase.
      - Gate opening contract was extended effective 17 Feb, for 3 months thru mid-May 2013.
      - (b) (6), (b) (7)(C) is working new lighting contract thru Sector procurement.
    - YUM M&R coverage
      - Fence will be done in-house until CTIMR
      - Roads will be done in-house and with small contract thru CBP Procurement
      - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$ (b) (5)
  - CBP Gap Filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
    - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
      - Extension issued with additional \$ (b) (5) to cover services thru 31 March.
      - (b) (6), (b) (7)(C) extended contract to 20 April. Funding may last to 14 Apr, or 12 Apr if gate retrofit design tasked.
        - Working with DJI/UCC to transition next week before funding runs out.
        - Received proposal for gate retrofit for up to 3 gates.
        - Prepared certification letters for (b) (6), (b) (7)(C) for two invoices.
        - Requested \$ (b) (5) for addn'l 2 weeks & for 3 gate retrofits.
    - TCA Fencing PO issued to Capers in the amount of \$ (b) (5) on 3 Jan 2013.
      - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$ (b) (5)
  - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
    - Schedule update:
      - TCA Fence – award now projected as 19 April
      - TCA Roads – requires negotiation
      - All EPT contract actions cancelled due to CTIMR
- Tactical Infrastructure Condition Index Working Group

- Meeting held 8 April
- Minutes/agenda sent 8 April for next meeting.

### Good News

- (b) (7)(E) Project
  - EPWU water line drawings received for review/coordination against our project.

### Concerns

- EPT IAA for Vega Mowing
  - Proposing using BPFTI BPA rather than IBWC.
  - (b) (6), (b) (7) coordinated with IBWC to confirm their concurrence.
  - Package revised to reflect above approach and provided to (b) (6), (b) (7)(C) in Contracting on 9 April.
- (b)(7)(E) Bridge – Security Requirements

(b) (5)

- (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b)(7)(E) He's involved with UP settlement funding. (b) (5)
  - Reached out to CC counsel on easement outgrant 28 Jan due to slow progress. Waiting response, (b) (5)
  - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
    - Advised by BOD that CC is still applying to the state for funding.
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b)(7)(E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - (b) (5)
    - 
    - 
    -
  - Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TxDOT 28 Jan 2013. No change in contract letting date of

Dec 2013. CCRMA is still working EA & BA.

- IBWC Riverside MOA & design
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(E) on unsuitable caliche for levee maintenance, on (b)(7)(E) maintenance scope, and on lifting system for (b)(7)(E) grates.
    - Provided technical review comments on CWP#4 for RGV CLIN 2 (roads) on 12 Mar.
      - Recommended entire (b)(7)(E) access road be improved to all-weather condition
      - Corrected work on road to be revested (b)(7)(E)
      - Resolved (b)(7)(E) maintenance approach with Pam & Gary.
      - Adjusted M&R approach on (b)(7)(E) Rd and (b)(7)(E) Rd
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b)(7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

#### Deliverables

- RGV Gates IPT minutes & agenda
- Provided O&M Manuals for most of EPT fence segments/gates, and FBM data for 2012, to (b) (6), (b) (7)(C) for CTIMR contractor use
- Prepared extension & funding package, with justification, for (b) (6), (b) (7)(C) signature
- Completed review and repared COR certification letters for acceptance of 2 invoices for EPT Fence M&R Gap Filler contract
- Provided review comments on (b)(7)(E) Roads 35% design

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
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Border Patrol's proud legacy"*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 3 Apr 2014 (b) (6)  
**Date:** Thursday, April 03, 2014 10:24:39 AM

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Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services Division  
Acting Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 02, 2014 12:32 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

**Subject:** Weekly Report - 3 Apr 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Changes from the last update are in red.

## Hot Issues

## Major Efforts

- (b) (7)(E) Construction
  - Performed site visit on 5 Feb
  - Provided engineering review comments for gates electrical submittal on 11 Feb
  - (b) (5)
- RGV Gates, Phase 1 (b) (7)(E) gates)
  - All gates now are available for Sector to use.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b) (6) Ramp
    - Will widen (b) (6) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Final design received 29 Jan 2014
    - (b) (6), (b) (7)(C) submitted TXDOT permit to local office. Approval is expected to be received in a couple weeks. Requested update 19 Mar.
    - (b) (6), (b) (7)(C) requested cost estimate from Primus, for (b) (6) Ramp and (b) (6), (b) (7)(C) Gap Closure.
      - (b) (6), (b) (7)(C) Gap Closure estimate needed by (b) (6), (b) (7)(C) in order to source D&D funds.
      - Primus estimates received. (b) (6), (b) (7)(C) is working with Primus to reassess their

estimated (b) (6), (b) (7)(C) Gap Closure cost.

(b) (5)

- (b) (6), (b) (7)(C) submitted an inquiry to his Congressman complaining about the steepness of the existing ramp.
  - Communications will respond to the Inquiry.
  - (b) (6), (b) (7)(C) will include this issue on the weekly DOJ meeting agenda for 2 Apr. We anticipate the AUSA will discuss with (b) (6), (b) (7)(C) attorney to assess whether our current plan is valid or not.
  - We are looking at options in case management needs to assess additional approaches to meeting (b) (6), (b) (7)(C) needs.
- Per (b) (6), (b) (7)(C) C, a PRD will be needed for (b) (7)(E) – (b) (6), (b) (7)(C) is working it, but is now on hold until (b) (6), (b) (7)(C) Inquiry is resolved.

- Landowner training

- Sector prepares a weekly training report that helps to bring focus on this issue. A report was provided last week, and forwarded to the IPT team.
- FTB is fully trained
- BRV is fully trained except for 4 landowners
- MCS is fully trained except for 7 emergency responders
- HRL is partially trained
- Per Sector 20 March update, WSL is still making significant progress in agent/landowner/emergency responder training.

- Warranty management (2 year warranty)

- Rodents in the controller cabinet are a significant issue. Ultrasonic emitters have been installed in controller cabinets.

- (b) (5)
- (b) (5)
- We've had two rodent incursions into operators with the EVAC repellant packets. Mfr was contacted and is sending 48 packets gratis; he is concerned about how fresh the ones were that we used.
- Primus will put two in each operator where prior rodent issues occurred per mfr recommendation.
- (b) (5)
- Conference call held with USACE, (b) (6), (b) (7)(C) and myself on 17 Mar.
  - (b) (6), (b) (7)(C) will check with Weston on whether Primus can do the recommended closure work on the operators. If not, we'll need to arrange funding for a mod.
  - Doorking is on site this week with two personnel to assess warranty issues for Weston, and to assist retrofitting the gate operators to deter rodent infestations. The retrofits will be done by/with Primus, with Doorking materials & design.
  - (b) (6), (b) (7)(C) will check on whether Primus feels qualified to rewire the operator at (b) (7)(E) it's determined to be non-warranty.
  - (b) (6), (b) (7)(C) will research background on (b) (7)(E) with Primus & Weston.

- A call was held 19 Mar with government team to review how we assess warranty vs. non-warranty work, to assure that process is effective and clear to those involved.
- A call was held with Weston on 25 Mar regarding CBP execution of non-warranty work. Weston will:

(b) (5)

- After conference call on 28 Jan with USACE COR, (b) (6), (b) (7)(C) and myself, the COR requested a plan from Weston to meet contract requirements for response to warranty requests.
  - Weston sent a letter dated 20 Feb to USACE requesting direction in handling work they believe is non-warranty, which is learned after they evaluate referred warranty items. Categories identified are vandalism, rodent-caused damage, improper maintenance/troubleshooting, and improper diagnosis.
    - Meeting held 21 Feb with USACE to discuss. BPFTI will review and provide feedback to (b) (6), (b) (7)(C) to assist in USACE response.
    - USACE advised in a 3 Mar meeting that they are preparing a response to Weston's letter.
    - Meeting held 4 Mar with USACE & Weston to discuss procedural issues other than those to be addressed in USACE's letter.
    - USACE COR has submitted proposed response letter to CO for review. Requested update 26 Mar.
  - A call is scheduled for 2 Apr with Weston & USACE (b) (5)
- Design Delay Claim letter dated 5 Nov 2013 received from Weston; requests \$ (b) (5) for delays from "inappropriate design review comments" and "refusal to fast track" the design process.
  - Weston sent letter 9 Dec 2013 requesting release of LD's.
    - USACE response letter was sent 22 Jan, copy provided to BPFTI management same day.
  - I provided claim review comments to USACE on 9 Dec.
  - USACE CO denied the claim in total on 14 March. Weston has 90 days to dispute the decision to ASBCA, or 1 year to dispute it to COFC.
  - As of 2 April, Weston has not contacted USACE on their plans regarding this claim.
- Risk assessment validated in FITT for RGV Gates 25 Mar 2014
- ECSO Round V & CBP Gap Filler Contracts – will need to work transition to CTIMR for WA#2 with ECSO
  - Gap Filler contracts for TCA and YUM are good thru 31 March except for TCA Roads, whose option expires in mid-March.
  - Gap Filler tracking spreadsheet provided to (b) (6), (b) (7)(C) 26 Feb to assist in tracking contracts to be transitioned.
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun
- LCCE Development for Budget Assessment

- o Attended a meeting with (b) (6), (b) (7)(C) & her folks on 8 March to discuss the way forward on separating owned and operational requirements (esp. roads), including terminology that may better describe (b) (6), (b) (7)(C) intent. A plan was developed and will be managed by (b) (6), (b) (7)(C)

## Good News

## Concerns

- EPT MOA for Vega Mowing
  - o Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - o Meeting to discuss comments held 25 Oct
  - o Final draft completed coordination and was sent to USIBWC for initial review 22 Nov.
  - o (b) (6), (b) (7)(C) confirmed on 25 Nov that she requested review comments and expected them "soon". (b) (6), (b) (7)(C) will request status at monthly IBWC meeting on 9 Jan.
  - o Spoke to (b) (6), (b) (7)(C) on 22 Jan and she expects to submit the MOA to management for review & comment next week.
  - o Requested update from (b) (6), (b) (7)(C) 10 Feb for IBWC meeting upcoming.
- EPT MOA for Levee Road Maintenance
  - o Contacted USIBWC 22 Nov; MOA now in review. (b) (6), (b) (7)(C) will request status in the IBWC meeting on 9 Jan.
  - o Spoke to (b) (6), (b) (7)(C) on 22 Jan and she expects to submit the MOA to management for review & comment next week.
  - o Additional revision sent to (b) (6), (b) (7)(C) 24 Feb, as recommended by (b) (6), (b) (7)(C), and coordinated with (b) (6), (b) (7)(C)
  - o On 21 Mar, (b) (6), (b) (7)(C) advised that IBWC legal has made comments that we need to discuss.
- Levee Road Maintenance MOA's for EPT and RGV.

(b) (5), (b)(6); (b)(7)(C)

- (b)(7)(E) MILCON, Phase 2
  - o 100% engineering review comments provided 12 Feb.
  - o Kick-off meeting scheduled for 8 April in RGV.
- (b)(7)(E) Fence Closure Project
  - o Meeting is scheduled for 7 March with HCID#1, IBWC, HCDD#1, & Sector to discuss HCDD proposal for (b) (5); (b) (6), (b) (7)(C) attended for BPFTI.
  - o Per (b) (6), (b) (7)(C) USIBWC may proceed with closure project with existing CBP funds available on IAA.
  - o (b) (6), (b) (7)(C) attended meeting in RGV; County provided a new plan that they intend to execute.

(b) (5)

- (b) (6), (b) (7)(C) will follow up with County on progress.

- Revegetation action is still needed. (b) (6), (b) (7)(C) will discuss with USIBWC.
- EPT – USIBWC (b)(7)(E) Project
  - 90% design provided, but did not address impact on (b)(7)(E) constructed infrastructure, especially at (b)(7)(E) Engineering review comments provided 4 Mar.
- EPT – USIBWC (b)(7)(E) Project
  - Project design stopped at 60% in early 2012 due to lack of funding
  - USIBWC advised that funding is now available, and 90% design will be provided soon.
  - Draft MOA was shared with USIBWC to address removal/reinstallation of fencing/gates, and border security during the project.
  - Draft MOA reviewed with Sector on 27 Feb. Sent proposed revisions to IBWC for review on 27 Mar.
- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for “get backs” that resulted from the meeting.
  - Latest Update
    - Construction on both sides appears to be near completion according to the CCRMA construction manager.
    - (b) (6), (b) (7)(C), OFO PM, provided email string on 13 Jan indicating CCRMA now (b) (5).
    - Requested update from CCRMA 13 Jan, but no response yet. Also, followed up with a call, and left message with secretary. On 22 Jan CCRMA secretary advised that CCRMA Administrator (b) (6), (b) (7)(C) is out of town and she doesn’t know when he’ll be back.
    - A meeting and conference call is scheduled for 9 April with (b) (6), (b) (7)(C) to discuss CCRMA plans for bridge security IAW the MOA.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TXDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TXDOT approves draft EA
  - Requested update from TXDOT POC 30 Dec 2013
  - Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
    - ROM received from ECSO (b) (6), (b) (7)(C) 18 Feb. I’ll prepare a PRD when priorities allow. Funding will be D&D.
- CTIMR Support – Area 3
  - Performed engineering site visit to various TI M&R completed and planned work with (b) (6), (b) (7)(C) on 4/5 Feb
  - Provided engineering assessment of (b) (7)(E) M&R plan on 11 Feb
    - Requested cost data for (b)(7)(E) repairs, (b) (5)
    - Reminder email sent 2 Apr.
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – Road (b)(7)(E) POE

- L&E 1063 – Lighting inspection
  - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
  - R&B 1258 – LWC repair
  - R&B 1260 – (b)(7)(E) road
- Deferred items w/comments, or needing enrg support
  - R&B 1270 – (b)(7)(E)
  - V&D 1272 – Retention pond
  - R&B 1273 – (b)(7)(E) proposed repairs
  - R&B 1274 – (b)(7)(E) articulated mat at LWC
- Received CWP #4 for review 17 Mar. Review comments provided 18 Mar. PM response received 18 Mar. Will review responses on 19 Mar. Resolved all concerns 24 Mar, but will continue working with PM on two work items:

(b)(7)(E)

- CTIMR Support – Area 4

- DRT.

- Provided initial review and comments on proposed (b)(5)
    - Working with (b)(6) on final repair approach.
      - Will visit site on 22 Apr during visit to DRT.
  - Provided review comments on CWP #8 on 5 Mar.
    - Discussed with PM on 6 Mar, and sent updated comments on 12 Mar. Concerns resolved on 18 Mar.
  - (b)(7)(E) Boat Ramp Access Gate PRD – received PRD for review 5 Mar; provided engineering review comments/questions on 7 Mar. Meeting on 26 Mar with (b)(6); (b)(7)(C) resolved question on use of gate operator for this application. Final comments provided 26 Mar.

- LRT

- Provided review comments on CWP #8 on 5 Mar.
    - Received response on 6 Mar, and approved plan on 12 Mar, with some concerns that we will continue to work.
    - (b)(7)(E) PRD – received 12 Mar for review; review comments provided 23 Mar.

- (b)(6), (b)(7) concurred on 26 Mar with the use of grating as submitted in this PRD and proposed for the Laredo South MILCON project.

- I'll continue to work with the PM on grating options to assure ease of access for maintenance.

- RGV

- Participated in CWP #8 review with PM & Primus on 5 Mar, and provided engineering concerns which were resolved.
    - Boat Ramps (Top 3) – working with PM & (b)(6), (b)(7)(C) on concept
      - Discussed with PM that we need river bottom topo & at least anecdotal info on river levels before a decent scope can be developed.
      - Meeting was held on 7 Jan with WA #4 PMs and Heather to discuss various issues raised by (b)(6), (b)(7). The meeting was productive, but management input may be needed to resolve some issues.
      - (b)(6), (b)(7) has the lead on resolving questions she raised.

(b)(5)



(b) (5)

- (b)(7)(E) Boat Ramp PRD – received for review 19 Mar; provided engineering review comments 23 Mar.
  - Received revised PRD 2 Apr for review.

### Deliverables

- EPT (b)(7)(E) MOA – provided proposed revisions to USIBWC on 27 Mar.
- Completed engineering review of (b)(7)(E) PRD 26 Mar
- Completed engineering review of (b)(7)(E) Boat Ramp Access Gate PRD on 26 Mar

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 21 Mar (b) (6)  
Date: Thursday, March 21, 2013 10:39:31 AM

---

(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- RGV Gates

- Work is progressing from (b) (7)(E) Pier drilling and pier caps complete on all gates in (b) (7)(E). Steel fabrication continues to delay progress for Weston.
- Gate testing in (b) (7)(E) may begin in late March, but is being delayed by lack of some components.
- Revised keypads approved at Weston's recommendation, due to persistent problems with the previously approved keypad. No cost to the government.
- Working issue in Hidalgo County on alternate access. (b) (6), (b) (7)(C) checking with Weston on whether any gates will need half slab construction.
- Due to anticipated late utility access rights, (b) (5)  
(b) (5)  
(b) (5)
- Received a formal proposal from Weston for the (b) (6) Gate/ramp/filler fence for about (b) (5) USACE will negotiate.
- Gate Closure Communications
  - BOD has message on HOTLINE advising of new schedule, and is providing updates.
  - Working on notification letters to landowners from (b) (7)(E)
    1. Completed (b) (7)(E) Working (b) (7)(E)
- Landowner training
  - Sector training held for the Station trainers on 11/12 Dec.
  - OCC was provided final training documents for use by DOJ appraisers.
  - Sector is accepted final training documents; CD is being prepared to send to Sector.
- IBWC coordination
  - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
  - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
  - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
  - Waiting on IBWC update on (b) (7)(E) Levee Rehab award.
    - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
    - IBWC response 22 Feb – delay in NTP; no start date estimated.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option expired 8 Jan
    - Yuma Fence – last option expired 24 Jan

- Tucson Fence – last option **expired** 24 Jan
- Yuma Roads – last option **expired** 22 Jan
- Tucson Roads – last option **expired** 30 Jan
- El Paso Roads – last option **expired** 30 Jan
- BBT Roads – last option **expired** 26 Mar.
- Tucson Veg/Debris – last option will expire 21 May; extension available.
- Yuma Lighting – last option will expire 3 May; extension available
- El Paso Lighting – last option will expire 4 May; extension available
- EPT Veg/Deb – first option has been exercised, good **thru 30 Mar.** **ECSO awarded 2<sup>nd</sup> (last) option 20 Mar.**
- **ECSO Round V Contracts (TCA, EPT, BBT)**
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
      - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
        - Gate opening contract **was** extended effective 17 Feb, for 3 months thru mid-May 2013.
        - (b) (6), (b) (7)(C) **is working** new lighting contract thru Sector procurement.
      - YUM M&R coverage
        - Fence will be done in-house until CTIMR
        - Roads will be done in-house and with small contract thru CBP Procurement
        - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$ (b) (5)
  - **CBP Gap Filler** packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
    - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
      - Extension issued with additional \$ (b) (5) to cover services thru 31 March.
      - Working on subsequent extension thru 31 May (\$ (b) (5)).
      - **Waiting (b) (6), (b) (7)(C) approval on funding.**
    - TCA Fencing PO issued to Capers in the amount of \$ (b) (5) on 3 Jan 2013.
      - **Mod issued 13 Mar extending contract to 12 May 2013, and adding \$ (b) (5)**
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
  - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
    - Schedule update on 6 March shows NTP's as follows;
      - TCA Fence – 20 April
      - TCA Roads – 9 April
      - EPT Fence – 23 April
      - EPT Roads – 23 April
      - BBT Roads – 24 April (not in latest schedule; will check)
    - **Proposals received on all except BBT.**
      - **EPT Fence & TCA Fence proposals were within IGCE. TCA Roads is negotiable. EPT Roads is very high.**
  - Funds provided 8 Jan for \$2,118K for 4 contracts.
    - **ECSO requested additional \$200K for TCA Roads, and \$250K for initial PM and Construction Oversight on 20 Mar.**

- ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$(b) (5) on 2 Jan. Funds approved by (b) (6), (b) (7) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - First meeting held 1 March.
  - Second meeting scheduled for 22 Mar

## Good News

## Concerns

- (b)(7)(E) Bridge – Security Requirements
  - (b) (5)
  - (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b)(7)(E) He's involved with UP settlement funding. (b) (5)
    - out to CC counsel on easement outgrant 28 Jan due to slow progress. Waiting response, (b) (5)
    - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
        - Advised by BOD that CC is still applying to the state for funding.
      - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
      - Completion of West Rail project is on hold, per County's construction manager.
        - Real estate acquisition is now complete.
        - (b) (5)
        - 
        - 
        -
    - Sent CCRMA email offering swing gate option 7 Dec.
  - RGV (b)(7)(E) ighway – Fence Relocation
    - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
    - Coordination w/IBWC will start once TxDOT approves draft EA
    - CC engineer sent latest schedule & draft EA 8 Mar
    - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
    - Received maps from CC engineer 25 Jun.
    - Latest schedule received from TxDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
  - IBWC Riverside MOA & design
    - Response to BPFTI comments received
      - Some items will need to be funded by BPFTI

- Draft MOA submitted to IBWC 15 June for review.
  - Received IBWC comments and sent CBP comments to them on 22 Oct.
- Working IAA for guard rail and security grating over valve vault
  - USACE will initiate design – tasked to them 14 Sep.
    - Requested update 16 Oct.
  - Will contract separately from IBWC, so no IAA will be required.
- IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(E) on unsuitable caliche for levee maintenance, on (b)(7)(E) maintenance scope, and on lifting system for (b)(7)(E) grates.
    - Provided technical review comments on CWP#4 for RGV CLIN 2 (roads) on 12 Mar.
      - Recommended entire (b) (7)(E) access road be improved to all-weather condition
      - Corrected work on road to be revested (b)(7)(E)
      - Resolved (b)(7)(E) maintenance approach with Pam & Gary.
      - Adjusted M&R approach on (b)(7)(E) and (b)(7)(E)
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b)(7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b)(6);(b)(7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

### Deliverables

- RGV Gates IPT minutes & agenda
- 90% review comments for IBWC Reach 3 project
- RGV Gates quarterly POC calculated and entered in KMS & TRIRIGA
- Updated TI Budget spreadsheet provided to (b) (6), (b) (7)(C)
- Provided Boot Camp training info to (b) (6), (b) (7)(C), as well as contract documents for all EPT contracts
- RGV Gates Warranty Management Plan was finalized.
- RGV Gates risks updated in FITT in coordination with (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6)  
**Subject:** IFT (b)(7)(E) Road discussion  
**Date:** Friday, June 27, 2014 1:44:35 PM  
**Attachments:** NON-RESPONSIVE  
NON-RESPONSIVE

---

## IFT Road Requirements

Had discussion on IFT roads with the ELBIT Sub-contractor who is putting up the towers. They provided a sample of road design they would expect as well as equipment list planned for tower erection and site construction (included in email as attachment).

In addition, they provided additional equipment information and will be providing details on each site for the crane requirement. 3 sites appear to have a requirement for a 90-ton RT crane. We will forward the spec sheets on this crane with details on which site they apply to so that USACE can ensure turn radius are capable of meeting requirement of equipment. (CAG-0436, AJO-0450 and -0460 will need the 90 Ton RT crane, other sites can use the 50 ton crane)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6), (b) (7)(C) P

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[www.lmi.org](http://www.lmi.org)

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails  
**Date:** Tuesday, July 08, 2014 8:35:02 AM

---

I'm good for that time slot.

(b) (6), PE, CCP, PMP

**LMI**

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McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 8:30 AM  
**To:** (b) (6)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Thanks. Looks like we have time at 12pm. Can you both be available for a call? It should be pretty quick.

---

**From:** (b) (6)  
**Sent:** Tuesday, July 08, 2014 08:24 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

I'll make myself available whenever required this morning.

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 7:56 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Ok. (b) (6), (b) (7)(C) responded, once I sent as awareness. We use the (b) (5) per miles.

Ok. I'll get this set up this am.

---

**From:** (b) (6)  
**Sent:** Tuesday, July 08, 2014 07:54 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

I'm available today. My only hard commitment is from 330 to 430.

Sent from my iPhone

On Jul 8, 2014, at 6:28 AM, "(b) (6), (b) (7)(C)" wrote:

Gents:

(b) (5)

Let me know.. Thank you..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 08:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)

I know this will be a lift, but we have an internal deadline of tomorrow, July 8th, to but all OBP UFRs together and prioritize them in order to brief OBP leadership for concurrence on 7/9.

Any estimate you could provide by COB tomorrow for inclusion would be greatly appreciated. I am hoping that you may be able to look at the scope of the current work and also consider the actual costs realized with any similar effort(s) in the not so distant past

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 07:51 PM

**To:** (b) (6), (b) (7)(C)  
**Cc:** HANSON, MICHAEL W  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

Confirmed with the Sector that it is a requirement. A. (b) (6), (b) (7)(C) will be working the UFR request for ORMB. Please coordinate any cost estimate info with him.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 05:08 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

The Chief would like to submit this as a UFR. Can FM&E a construction cost estimate?  
Thanks.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 04:19 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Ok. (b) (5)

(b) (5)

When you get the requirement let me know and we'll work it..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 04:16 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 4:07 PM  
**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Replacement "like for like" as I understand it...

(b) (5)

I hope this helps..

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 4:00 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

I just mentioned this to (b) (6), (b) (7)(C) and need to follow up with the Sector. This would fall under M&R, yes?

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 3:46 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Gents:

I am sure that this is no surprise.

However, has BP-YUMA sent in a requirements request for this?

Regards,

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155

Washington, DC 20004

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, July 07, 2014 2:48 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Sir,

Here are the temporary measures we took to securing the (b) (7)(E)

[REDACTED]

What we have done in a (b) (7)(E)

[REDACTED] (b) (5)

*Respectfully,*

(b) (6), (b) (7)(C)

*Program Manager T.I M/R*

*Program Management Office*

*Facilities Management and Engineering*

*Yuma & El Centro Sectors*

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, July 07, 2014 11:35 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** (b)(7)(E) Fence "listing into Mexico" 1 of 2 emails

Sir,

After a microburst weather event we had significant weather damages in the (b)(7)(E) area of the Yuma Sector. The photos attached are of the listing fence, (b) (7)(E)

[REDACTED] This fence is listing into Mexico and on the southside of the fence there are Mexican vehicles parked as well as kids who



play soccer next to the fence.

(b) (5)

The attached photos are of the before photos. I will send you the temporary safety measures we took to try and secure the fence section while we discuss options for replacement.

*Respectfully,*

(b) (6), (b) (7)(C)

*Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma & El Centro Sectors  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)*

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails (UNCLASSIFIED)  
**Date:** Tuesday, July 08, 2014 8:34:15 AM

---

12pm EDT ok to chat? I can get us all on the phone. (b) (5)

----- Original Message -----

**From:** (b) (6) ]  
**Sent:** Tuesday, July 08, 2014 08:32 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails (UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

Standing by to assist as required

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 6:36 AM  
**To:** (b) (6)  
**Subject:** [EXTERNAL] Fw: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

FYSA..

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 07:27 AM  
**To:** (b) (6)  
**Subject:** Fw: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Gents:

(b) (5)

Let me know.. Thank you..

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 07, 2014 08:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

I know this will be a lift, but we have an internal deadline of tomorrow, July 8th, to put all OBP UFRs together and prioritize them in order to brief OBP leadership for concurrence on 7/9.

Any estimate you could provide by COB tomorrow for inclusion would be greatly appreciated. I am hoping that you may be able to look at the scope of the current work and also consider the actual costs realized with any similar effort(s) in the not so distant past

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 07:51 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

Confirmed with the Sector that it is a requirement. A. Chief (b) (6), (b) (7)(C) will be working the UFR request for ORMB. Please coordinate any cost estimate info with him.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 05:08 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

The Chief would like to submit this as a UFR. Can FM&E a construction cost estimate? Thanks.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 04:19 PM  
To: (b) (6), (b) (7)(C)  
Subject: Re: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Ok. (b) (5)

When you get the requirement let me know and we'll work it..

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 04:16 PM  
To: (b) (6), (b) (7)(C)  
Subject: RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 4:07 PM  
To: (b) (6), (b) (7)(C)  
Subject: RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Replacement "like for like" as I understand it...

(b) (5)

I hope this helps..

(b) (6), (b) (7)(C), CBM, PMP

Division Director, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

1301 Constitution Ave. NW, Suite B-155

Washington, DC 20004

Office: 202 344 2753

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 4:00 PM

To: (b) (6), (b) (7)(C)  
Subject: RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

(b) (6), (b) (7)(C)

I just mentioned this to Chief (b) (6), (b) (7)(C) and need to follow up with the Sector. This would fall under M&R, yes?

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 3:46 PM  
To: (b) (6), (b) (7)(C)  
Subject: FW: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Gents:

I am sure that this is no surprise.

However, has BP-YUMA sent in a requirements request for this?

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Division Director, TI Division

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(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Monday, July 07, 2014 2:48 PM

To: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) Fence "listing into Mexico" 2 of 2 emails

Sir,

Here are the temporary measures we took to securing the (b)(7)(E)

What we have done in a (b)(7)(E)

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma & El Centro Sectors

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



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From: (b) (6), (b) (7)(C)  
Sent: Monday, July 07, 2014 11:35 AM  
To: (b) (6), (b) (7)(C)  
Subject: (b)(7)(E) Fence "listing into Mexico" 1 of 2 emails

Sir,

After a microburst weather event we had significant weather damages in the (b)(7)(E) area of the Yuma Sector. The photos attached are of the (b) (7)(E) This fence is listing into Mexico and on the southside of the fence there are Mexican vehicles parked as well as kids who play soccer next to the fence. (b)(7)(E) .

The attached photos are of the before photos. I will send you the temporary safety measures we took to try and secure the fence section while we discuss options for replacement.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma & El Centro Sectors

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Classification: UNCLASSIFIED  
Caveats: NONE